

Consolidated Financial Results for the Fiscal Year Ended January 31, 2023

| | | | | March 10, 2023 |
|--------------------|---------------|-----------------------------------|--------------------------|-------------------------------------|
| Company Name: | Computer] | Engineering & Consulting Ltd. | | Stock Listing: Tokyo Stock Exchange |
| Stock Code: | 9692 | URL https://www.cec-ltd.co.jj | p/en/ | |
| Representative: | (Name) | Takashi Himeno | (Title) Representative D | Director & President |
| | | | (Title) General Manage | r, |
| Any Inquiry to: | (Name) | Yoshiyuki Nakamura | Accounting & Finance | Tel.: +81-(0)46-252-4111 |
| | | | Division | |
| Scheduled Date of | f the General | April 25, 2023 | Scheduled Date of | April 26, 2023 |
| Meeting of Shareh | olders: | April 25, 2025 | Dividend Payments: | April 20, 2023 |
| Scheduled Date of | f Filing of | April 25, 2023 | | |
| Annual Securities | 1 | - | | |
| Supplemental Mat | erials Prepar | ed for Yes | | |
| Financial Results: | | 105 | | |
| Driefing Hald for | Einonaial Da | aultar Vac (for institutional inv | actors and analysts) | |

Briefing Held for Financial Results: Yes (for institutional investors and analysts)

(Figures are rounded down to nearest million yen.) 1. Consolidated Performance for the Year Ended January 31, 2023 (February 1, 2022 to January 31, 2023) (1) Consolidated Operating Results (Percentages indicate year op year increase/decrease)

| (1) Consolidated Ope | erating Results | (Percentages ind | icate year | -on-year increase/ | decrease.) | | | |
|----------------------|-----------------|------------------|----------------------------|--------------------|--------------|--------|-----------------------------------|--------|
| | Net sales | | Net sales Operating income | | Ordinary inc | ome | Net income attrib owners of pa | |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| FY ended Jan. 2023 | 48,206 | 6.6 | 4,374 | 4.0 | 4,413 | 3.1 | 5,179 | 70.4 |
| FY ended Jan. 2022 | 45,220 | (5.8) | 4,206 | (16.7) | 4,282 | (17.0) | 3,039 | (24.7) |

(Note) Comprehensive income FY ended Jan. 2023 5,128 million yen 88.1% FY ended Jan. 2022 2,727 million yen (38.4%)

| | Net income per share | Net income per share after dilution | | Ordinary income- to-total assets ratio | |
|--------------------|----------------------|-------------------------------------|------|---|-----|
| | Yen | Yen | % | % | % |
| FY ended Jan. 2023 | 151.97 | 151.45 | 14.2 | 9.6 | 9.1 |
| FY ended Jan. 2022 | 86.85 | 86.19 | 8.7 | 9.6 | 9.3 |

(Reference) Equity in earnings of affiliates FY ended Jan. 2023 - million yen FY ended Jan. 2022 - million yen

(Note) The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) from the beginning of the first quarter of the fiscal year ended January 31, 2023, and the figures relating to the fiscal year ended January 31, 2023 represent the amounts based on the aforementioned accounting standard and other relevant regulations.

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|--------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| FY ended Jan. 2023 | 46,333 | 37,379 | 80.5 | 1,111.48 |
| FY ended Jan. 2022 | 45,147 | 35,736 | 78.7 | 1,015.48 |

(Reference) Total shareholders' equity FY ended Jan. 2023 37,309 million yen FY ended Jan. 2022 35,534 million yen

(Note) The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) from the beginning of the first quarter of the fiscal year ended January 31, 2023, and the figures relating to the fiscal year ended January 31, 2023 represent the amounts based on the aforementioned accounting standard and other relevant regulations.

(3) Consolidated Cash Flows

| | Cash flow from operating activities | Cash flow from investing activities | Cash flow from financing activities | Cash and cash equivalents at the end of FY |
|--------------------|-------------------------------------|-------------------------------------|--|--|
| | Million yen | Million yen | Million yen | Million yen |
| FY ended Jan. 2023 | 2,494 | 1,930 | (3,559) | 23,302 |
| FY ended Jan. 2022 | 3,151 | (340) | (1,411) | 22,430 |

2. Dividends

| | Dividends per share | | | | | | Total dividends Payout ratio | Dividends-to- |
|-----------------------------------|---------------------|--------|--------|--------|-------|---------------------|------------------------------|------------------------------------|
| | 1Q-end | 2Q-end | 3Q-end | FY-end | Total | (for the entire FY) | | net assets ratio (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| FY ended Jan. 2022 | - | 20.00 | - | 20.00 | 40.00 | 1,399 | 46.1 | 4.0 |
| FY ended Jan. 2023 | - | 25.00 | - | 20.00 | 45.00 | 1,518 | 29.6 | 4.2 |
| FY ending Jan. 2024 (Forecast) | _ | 25.00 | _ | 25.00 | 50.00 | | 43.7 | |

(Note) Breakdown of dividends at the end of the second quarter of the fiscal year ended January 31, 2023: Ordinary dividend 20.00 yen, special dividend 5.00 yen

3. Forecasts for Fiscal Year Ending January 31, 2024 (February 1, 2023 to January 31, 2024)

| (Percentages indicate year-on-year increase/decrease. | | | | | | | | | | | |
|---|-------------|-----|------------------|------|-----------------|------|--|--------|-------------------------|--|--|
| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | | Net income per share | | |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen | | |
| First half | 24,800 | 5.6 | 2,550 | 29.5 | 2,560 | 28.7 | 1,770 | (49.4) | 52.73 | | |
| Full year | 51,000 | 5.8 | 5,550 | 26.9 | 5,570 | 26.2 | 3,840 | (25.9) | 114.40 | | |

*Notes

(1) Significant changes in subsidiaries during the FY ended January 2023 (Transfer of particular subsidiaries following a change in the scope of consolidation): None

Additions: None, Deletions: None

- (2) Changes in accounting rules, procedures, or method of presentation relating to the preparation of the consolidated financial statements:
 - 1) Changes based on revision of accounting standards: Yes

2) Changes other than 1) above: None

3) Changes in accounting estimates: None

4) Restatements: None

(Note) For details, please refer to "(5) Notes to Consolidated Financial Statements (Changes in accounting policies)" in "3. Consolidated Financial Statements and Major Notes" on page 15 of the accompanying material of the report.

(3) Number of shares issued and outstanding (common stock)

| Number of shares issued and outstanding (including treasury stock) | FY ended Jan. 2023 | 37,600,000 shares | FY ended Jan. 2022 | 37,600,000 shares |
|--|--------------------|-------------------|--------------------|-------------------|
| 2) Number of treasury stock | FY ended Jan. 2023 | 4,032,960 shares | FY ended Jan. 2022 | 2,606,760 shares |
| 3) Average number of shares for each period | FY ended Jan. 2023 | 34,080,884 shares | FY ended Jan. 2022 | 34,993,255 shares |

(Reference) Non-Consolidated Financial Results

1. Non-Consolidated Performance for the Year Ended January 31, 2023 (February 1, 2022 to January 31, 2023)

| (1) Non-Consolidate | (Percentages in | ndicate year | r-on-year increase | /decrease.) | | | | |
|---------------------|-----------------|--------------|----------------------------|-------------|-----------------|--------|-------------|--------|
| | Net sales | | Net sales Operating income | | Ordinary income | | Net income | |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| FY ended Jan. 2023 | 36,659 | 6.5 | 3,136 | 5.6 | 3,518 | 3.2 | 4,678 | 81.1 |
| FY ended Jan. 2022 | 34,429 | 0.0 | 2,969 | (22.3) | 3,409 | (21.2) | 2,583 | (28.5) |

| | Net income per share | Net income per share after dilution |
|--------------------|----------------------|-------------------------------------|
| | Yen | Yen |
| FY ended Jan. 2023 | 137.28 | 136.80 |
| FY ended Jan. 2022 | 73.82 | 73.25 |

(2) Non-Consolidated Financial Condition

| | Total assets Net assets Equity ratio | | Net assets per share | |
|--------------------|--------------------------------------|-------------|----------------------|--------|
| | Million yen | Million yen | % | Yen |
| FY ended Jan. 2023 | 38,209 | 31,048 | 81.1 | 922.87 |
| FY ended Jan. 2022 | 36,780 | 29,732 | 80.3 | 843.88 |

(Reference) Total shareholders' equity FY ended Jan. 2023 30,978 million yen FY ended Jan. 2022 29,530 million yen

* The financial results are not subject to audit by certified public accountants or auditing firms.

* Proper use of forward-looking statements and cautionary statement:

(Matters to be noted regarding statements about the future)

Forecasts are made based on information available as of the release date of this document. Actual results may vary from forecasts due to a variety of factors. Please see page 6 in the accompanying material for the underlying assumptions for forecasts and related information.

(Method of obtaining supplementary briefing material on financial results)

The Company will hold a financial results briefing for institutional investors and analysts on March 15, 2023 (Wednesday) in the form of a web conference. The materials to be used at the financial results briefing will be posted on our company website. The video of the financial results briefing is scheduled to be released on March 17 (Friday).

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1. Summary of Operating Results

(1) Summary of Operating Results for the Fiscal Year Ended January 2023

During the current consolidated fiscal year (from February 1, 2022 to January 31, 2023), the Japanese economy showed signs of moderate recovery as economic activities normalized due to the effects of measures taken against COVID-19 and various government policies. However, the future remains uncertain mainly due to the ongoing depreciation of the yen as a result of global monetary tightening, rising domestic prices, supply constraints, and fluctuations in financial and capital markets.

In the information service industry, while there were concerns about soaring raw material prices and geopolitical risks, with the "2025 Digital Cliff" issue also at hand, companies needed to enhance productivity and competitiveness in order to reform their operations, business models, and business structure accompanied by system reforms, and therefore DX-related investment remained strong. Furthermore, many companies are investing in security measures as a management issue in order to respond to the ever-growing sophistication of cyber-attacks, and demand for cyber security products and services continues to grow.

Under these circumstances, the CEC Group announced a new medium-term management plan for three years from the fiscal year ended January 2023 to the fiscal year ending January 2025 with a goal of aiming to become "a company that creates the future with ICT technologies." In the current fiscal year, the first year of the new medium-term management plan, we have been working to solve social and industrial issues through our business activities, aiming to "realize a sustainable society" and achieve "sustained growth" based on the basic policies of "strengthening business capabilities," "strengthening human resources and technical capabilities" and "strengthening the management foundation." In the area of "strengthening business capabilities," we shifted to an autonomous division system, creating a system of invested capital that is autonomous and utilizes human resources, while enlarging the areas of focused businesses from two to six to evolve into a flexible business structure that is resistant to changes in the environment. In addition, in the area of "strengthening human resources and technical capabilities," the Company took a major step toward increasing the number of employees by promoting both personnel system reforms and strengthening the recruitment of new graduates and experienced personnel. Additionally, in the area of "strengthening the management foundation," we have been promoting ESG activities, such as transitioning to a company with an audit and supervisory committee, establishing a nomination and remuneration committee, expressing support for TCFD recommendations, and increasing the number of ISO 14001 certifications.

As a result of these efforts, our business performance during the current consolidated fiscal period show that ICT investment recovered mainly in the manufacturing industry, which is our main customer base, and that both focused business areas^{*1} and core business *2 showed solid overall performance, resulting in net sales of 48,206 million yen, an increase of 2,985 million yen (6.6%) from the previous period. In terms of profit, the Company recorded additional provision for loss on orders received in the fourth quarter of the current consolidated fiscal year in order to improve the situation of unprofitable projects that have continued since the previous fiscal year due to failures that occurred after the transition to a production environment. However, the business environment remained favorable, with operating income increasing 167 million yen (4.0%) from a year earlier to 4,374 million yen, and ordinary income increased 130 million yen (3.1%) from a year earlier to 4,413 million yen. In addition, net income attributable to owners of parent was 5,179 million ven, an increase of 2,140 million ven (70.4%) from the same period of the previous fiscal year. This was due to a gain on sale of investment securities recorded in extraordinary income for the second quarter.

*1 The Company defines its six focused business areas as:

(1) Production and logistics solutions, (2) Mobility services, (3) Services in cooperation with Microsoft Japan, (4) Migration services, (5) Security services, and (6) DX cloud platform.

*2 Core business: The Company defines its core business as the stable and foundation business that supports the Company, including commissioned development, which is our revenue base, provision of ICT infrastructure using data centers, construction and operations business, development of car-mounted and built-in devices, and verification business.

The following sections show the financial results of respective segments.

(Digital Industry Business)

In the focused business area of production and logistics solutions, despite the delay in the semiconductor supply, DX-related business negotiations at customers' factories are on the increase, and sales progressed steadily. In mobility services, smartphone application development progressed steadily. In addition, in our core business, system development in the chubu and nishinihon districts went well, against the backdrop of active ICT investment in the manufacturing area, our major customer. As a result, net sales increased 936 million yen (5.9%) from the same period of the previous fiscal year to 16,834 million yen. In terms of profits, operating income came to 3,857 million yen, up 704 million yen (22.3%) from the same period of the previous fiscal year. This was because of the profit increase due to stronger net sales and further closing of highly profitable business negotiations.

(Service Integration Business)

Migration services and security services, one of our focused businesses, performed well due to the increasing need for migration to the cloud environment and security enhancement against the backdrop of DX promotion. In addition, services in cooperation with Microsoft Japan also remained solid with an increasing number of inquiries regarding CRM and Power Platform business negotiations. Furthermore, in our core business of ICT infrastructure construction, the semiconductor supply system normalized, contributing to sales. As a result, net sales increased 2,049 million yen (7.0%) from the same period of the previous fiscal year to 31,372 million yen. In terms of profits, operating income came to 4,573 million yen, up 26 million yen (0.6%) from the same period of the previous fiscal year. This was due to the increase in profits resulting from higher sales, despite the continued impact of unprofitable projects that occurred in the previous fiscal year.

(2) Summary of Financial Conditions for the Fiscal Year Ended January 2023

(Total assets)

Total assets as of the end of the fiscal year ended January 2023 were 46,333 million yen, an increase of 1,185 million yen from a year earlier. This was mainly due to an increase of 871 million yen in cash and deposits.

(Liabilities)

Total liabilities amounted to 8,954 million yen, down 457 million yen from the end of the previous fiscal year. This was mainly due to a decrease of 464 million yen in long-term accounts payable–other.

(Net assets)

Net assets increased 1,642 million yen from the end of the prior fiscal year to 37,379 million yen. This was mainly due to an increase of 3,666 million yen in retained earnings, an increase of 1,841 million yen in treasury stock, and a decrease of 190 million yen in remeasurements of defined benefit plans.

(3) Summary of Cash Flows for the Fiscal Year Ended January 2023

Cash and cash equivalents ("funds") as of the end of the fiscal year ended January 2023 were 23,302 million yen, an increase of 871 million yen from a year earlier.

(Cash flow from operating activities)

An increase in the funds from operating activities was 2,494 million yen (a decrease in income of 657 million yen from the previous period). This was mainly due to income before income taxes of 6,675 million yen, an adjustment of 2,265 million yen for gain/loss on sale of investment securities, and income taxes paid of 1,742 million yen.

(Cash flow from investing activities)

An increase in the funds from investing activities was 1,930 million yen (an increase in income of 2,271 million yen from the previous period). This was due mainly to proceeds of 2,295 million yen from the sale of investment securities.

(Cash flow from financial activities)

A decrease in the funds from financial activities was 3,559 million yen (an increase in spending of 2,148 million yen from the previous period). This was mainly due to purchase of treasury stock of 1,999 million yen and dividend payment amount of 1,546 million yen.

| | FY ended Jan. 2021 | FY ended Jan. 2022 | FY ended Jan. 2023 |
|--|--------------------|--------------------|--------------------|
| Equity ratio (%) | 78.1 | 78.7 | 80.5 |
| Equity ratio based on market value (%) | 112.4 | 82.5 | 109.3 |
| Cash flow-to-interest-bearing liabilities ratio (annual) | 0.1 | 0.1 | 0.2 |
| Interest coverage ratio (times) | 1,657.4 | 1,070.3 | 894.8 |

(Reference) Changes in indicators related to cash flow

(Notes)1. The calculation method for each indicator is as follows.

Equity ratio: total shareholders' equity / total assets

Equity ratio based on market value: market capitalization / total assets

- Cash flow-to-interest-bearing liabilities ratio: interest-bearing liabilities / cash flow from operating activities
- Interest coverage ratio: cash flow from operating activities / interest payments

2. Each indicator is calculated using consolidated financial figures.

3. Market capitalization is calculated using the following formula: stock price at end of fiscal year × (number of shares issued and outstanding at end of fiscal year - number of treasury stock at end of fiscal year).

4. Operating cash flow is cash flow from operating activities as reported in the Consolidated Statement of Cash Flows.

5. Interest-bearing liabilities are all liabilities reported on the Consolidated Balance Sheet for which interest is being paid. Furthermore, interest payments are "interest expenses" reported on the Consolidated Statement of Income.

(4) Future Prospects

The CEC Group is promoting a medium-term management plan covering the three-year period from the fiscal year ended January 31, 2023 to the fiscal year ending January 31, 2025, with the next fiscal year being the second year of the plan. Based on the three pillars of our basic policies of (1) strengthening business capabilities, (2) strengthening human resources and technical capabilities, and (3) strengthening the management foundation, we will strive to solve social and industrial issues through our business activities and continuously improve our corporate value. Our forecast for the next fiscal year calls for net sales of 51,000 million yen, operating income of 5,550 million yen, ordinary income of 5,570 million yen, and net income attributable to owners of parent of 3,840 million yen.

(5) Basic Policy Regarding Profit Distribution and Dividends for This Fiscal Year and Next Fiscal Year

The basic policy regarding profit distribution is to continuously pay stable dividends after taking into consideration, from a long-term perspective, such factors as the securing of internal reserves and future management conditions. The basic policy is for retained earnings to be distributed twice: interim dividend and year-end dividend. The decision-making body for dividends is the Board of Directors for the interim dividend and the General Meeting of Shareholders for the year-end dividend. The Articles of Incorporation stipulate that the Company can make interim dividend payments.

The Company has paid 25 yen per share as the interim dividend (ordinary dividend of 20 yen and special dividend of 5 yen per share) for the fiscal year ended January 2023. The Company is scheduled to pay 20 yen per share as the year-end dividend, which will be discussed at the 55th ordinary shareholders' meeting scheduled to take place on April 25, 2023.

The Company is scheduled to pay a total of 50 yen annually, consisting of an interim dividend of 25 yen per share and a yearend dividend of 25 yen per share in the next term.

2. Basic Philosophy on Selection of Accounting Standards

The Company's Group will maintain its current policy in preparing consolidated financial statements in accordance with Japanese GAAP for some time to come, given the comparability among different entities within the Company's Group as well as different financial periods.

The Company's Group will consider its future accounting treatment appropriately, in view of the trend toward the adoption of IFRS both at home and abroad.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheet

| | Previous Consolidated Fiscal Year Cu (January 31, 2022) | urrent Consolidated Fiscal Year (January 31, 2023) |
|---|--|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 22,430,915 | 23,302,042 |
| Notes and accounts receivable - trade | 9,943,170 | _ |
| Notes and accounts receivable - trade, and contract | | 10 102 57 |
| assets | | 10,103,576 |
| Product | 175,365 | 254,597 |
| Work in progress | 567,946 | 504,914 |
| Other accounts receivable | 55,208 | 32,350 |
| Others | 893,784 | 1,013,313 |
| Allowance for doubtful accounts | (6,025) | (2,067) |
| Total current assets | 34,060,367 | 35,208,727 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 9,430,295 | 10,224,665 |
| Accumulated depreciation | (6,317,787) | (6,451,643 |
| Buildings and structures, net | 3,112,508 | 3,773,022 |
| Land | 2,004,644 | 2,004,644 |
| Construction in progress | 606,540 | _ |
| Others | 3,736,627 | 3,891,832 |
| Accumulated depreciation | (2,892,831) | (3,054,165 |
| Other, net | 843,795 | 837,66 |
| Total property, plant and equipment | 6,567,488 | 6,615,33 |
| Intangible assets | | |
| Software | 204,533 | 213,404 |
| Software in progress | 445 | 5,38 |
| Others | 39,296 | 39,278 |
| Total intangible assets | 244.274 | 258,06 |
| Investments and other assets | | |
| Investment securities | 1,666,875 | 1,328,682 |
| Deferred tax assets | 582,487 | 799,472 |
| Net defined benefit asset | 744,379 | 830,800 |
| Others | 1,296,663 | 1,304,502 |
| Allowance for doubtful accounts | (14,784) | (11,909 |
| Total investments and other assets | 4,275,621 | 4,251,553 |
| Total non-current assets | 11,087,384 | 11,124,954 |
| Total assets | 45,147,751 | 46,333,682 |

| | | (Unit: Thousands of yen |
|--|--|---|
| | Previous Consolidated Fiscal Year Cu (January 31, 2022) | urrent Consolidated Fiscal Year (January 31, 2023) |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 2,538,726 | 2,251,585 |
| Short-term loans payable | 350,000 | 350,000 |
| Current portion of long-term loans payable | 13,600 | 13,600 |
| Income taxes payable | 992,300 | 965,599 |
| Allowance for bonuses | 523,301 | 585,623 |
| Provision for loss on orders received | 391,877 | 488,092 |
| Allowance for loss compensation | 411,484 | _ |
| Asset retirement obligations | 1,255 | 1,705 |
| Others | 3,088,256 | 3,654,890 |
| Total current liabilities | 8,310,802 | 8,311,096 |
| Non-current liabilities | | |
| Long-term loans payable | 27,400 | 13,800 |
| Long-term accounts payable - other | 487,095 | 22,120 |
| Deferred tax liabilities | 172 | 123 |
| Provision for directors' retirement benefits | 16,256 | 19,064 |
| Net defined benefit liability | 98,282 | 106,227 |
| Asset retirement obligations | 471,003 | 481,579 |
| Total non-current liabilities | 1,100,210 | 642,914 |
| Total liabilities | 9,411,012 | 8,954,010 |
| Net assets | | , , |
| Shareholders' equity | | |
| Capital stock | 6,586,000 | 6,586,000 |
| Capital surplus | 6,733,706 | 6,733,706 |
| Retained earnings | 23,439,194 | 27,105,988 |
| Treasury shares | (1,663,539) | (3,505,438) |
| Total shareholders' equity | 35,095,361 | 36,920,256 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securitie | es 237,918 | 371,132 |
| Foreign currency translation adjustment | 524 | 7,138 |
| Remeasurements of defined benefit plans | 201,174 | 10,713 |
| Total accumulated other comprehensive income | 439,616 | 388,983 |
| Subscription rights to shares | 201,761 | 70,43 |
| Total net assets | 35,736,739 | 37,379,671 |
| 10141 1101 455015 | 45,147,751 | 46,333,682 |

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Consolidated Statement of Income)

| | | (Unit: Thousands of year) |
|--|---|--|
| | Previous Consolidated Fiscal Year ((From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
| Net sales | 45,220,567 | 48,206,206 |
| Cost of sales | 34,375,622 | 36,895,514 |
| Gross profit | 10,844,944 | 11,310,691 |
| Selling, general and administrative expenses | 6,638,087 | 6,936,467 |
| Operating income | 4,206,856 | 4,374,224 |
| Non-operating income | | |
| Interest income | 3,299 | 1,299 |
| Dividend received | 55,741 | 24,675 |
| Reversal of allowance for doubtful accounts | _ | 2,875 |
| Dividends from insurance | _ | 12,849 |
| Miscellaneous income | 26,014 | 20,835 |
| Total non-operating income | 85,055 | 62,534 |
| Non-operating expenses | | |
| Interest expenses | 2,944 | 2,788 |
| Foreign exchange loss | 5,559 | 15,627 |
| Commission for purchase of treasury shares | — | 3,599 |
| Miscellaneous loss | 791 | 1,328 |
| Total non-operating expenses | 9,296 | 23,343 |
| Ordinary income | 4,282,615 | 4,413,415 |
| Extraordinary income | | |
| Gain on sale of investment securities | 563,453 | 2,265,000 |
| Gain on sale of non-current assets | 6 | |
| Total extraordinary income | 563,460 | 2,265,000 |
| Extraordinary loss | | |
| Loss on retirement of non-current assets | 3,797 | 2,015 |
| Impairment loss | 18,640 | 704 |
| Loss on sale of investment securities | 1,269 | |
| Loss on termination of retirement benefit plan | 34,699 | |
| Provision for compensation allowance for loss | 414,643 | - |
| Total extraordinary loss | 473,050 | 2,720 |
| Profit before income taxes | 4,373,024 | 6,675,695 |
| Income taxes - current | 1,544,494 | 1,707,649 |
| Income taxes - deferred | (210,725) | (211,365) |
| Total income taxes | 1,333,769 | 1,496,284 |
| Net income | 3,039,255 | 5,179,411 |
| Net income attributable to owners of parent | 3,039,255 | 5,179,411 |

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(Consolidated Statement of Comprehensive Income)

(Unit: Thousands of yen)

| | Previous Consolidated Fiscal Year C (From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
|---|---|--|
| Net income | 3,039,255 | 5,179,411 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (345,795) | 133,214 |
| Foreign currency translation adjustment | 12,595 | 6,614 |
| Remeasurements of defined benefit plans | 21,043 | (190,461) |
| Total other comprehensive income | (312,156) | (50,632) |
| Comprehensive income | 2,727,098 | 5,128,778 |
| (Comprehensive income attributable to) | | |
| Comprehensive income attributable to owners of parent | 2,727,098 | 5,128,778 |

(3) Consolidated Statement of Changes in Equity Previous Consolidated Fiscal Year (From February 1, 2021 to January 31, 2022)

(Unit: Thousands of yen) Shareholders' equity Total shareholders' equity Capital stock Capital surplus Retained earnings Treasury shares 21,799,669 Balance at beginning of period 6,586,000 6,733,706 (1,663,477) 33,455,898 Changes of items during the period Dividends of surplus (1,399,730) (1,399,730) Net income attributable to owners 3,039,255 3,039,255 of parent Purchase of treasury shares (62) (62) Net changes of items other than shareholders' equity Total changes of items during period _ 1,639,525 (62) 1,639,462 _ Balance at end of period 6,586,000 6,733,706 23,439,194 (1,663,539) 35,095,361

| | A | Accumulated other comprehensive income | | | | |
|--|---|---|---|---|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Subscription rights to shares | Total net assets |
| Balance at beginning of period | 583,714 | (12,071) | 180,130 | 751,773 | 171,331 | 34,379,003 |
| Changes of items during the period | | | | | | |
| Dividends of surplus | | | | | | (1,399,730) |
| Net income attributable to owners of parent | | | | | | 3,039,255 |
| Purchase of treasury shares | | | | | | (62) |
| Net changes of items other than shareholders' equity | (345,795) | 12,595 | 21,043 | (312,156) | 30,430 | (281,726) |
| Total changes of items during period | (345,795) | 12,595 | 21,043 | (312,156) | 30,430 | 1,357,735 |
| Balance at end of period | 237,918 | 524 | 201,174 | 439,616 | 201,761 | 35,736,739 |

| Current Consolidated | × × | | 3 <i>y y</i> | | (Unit: Thousands of yen) |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
| | | | Shareholders' equity | | |
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 6,586,000 | 6,733,706 | 23,439,194 | (1,663,539) | 35,095,361 |
| Cumulative effects of changes in accounting policies | | | 44,304 | | 44,304 |
| Balance at the beginning of the current period reflecting changes in accounting policies | 6,586,000 | 6,733,706 | 23,483,498 | (1,663,539) | 35,139,665 |
| Changes of items during the period | | | | | |
| Dividends of surplus | | | (1,546,548) | | (1,546,548) |
| Net income attributable to owners of parent | | | 5,179,411 | | 5,179,411 |
| Purchase of treasury shares | | | | (1,999,944) | (1,999,944) |
| Disposition of treasury shares | | | (10,373) | 158,045 | 147,672 |
| Net changes of items other than shareholders' equity | | | | | - |
| Total changes of items during period | _ | _ | 3,622,489 | (1,841,899) | 1,780,590 |
| Balance at end of period | 6,586,000 | 6,733,706 | 27,105,988 | (3,505,438) | 36,920,256 |

| | Accumulated other comprehensive income | | | | | |
|--|---|---|---|---|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Subscription rights to shares | Total net assets |
| Balance at beginning of period | 237,918 | 524 | 201,174 | 439,616 | 201,761 | 35,736,739 |
| Cumulative effects of changes in accounting policies | | | | | | 44,304 |
| Balance at the beginning of the current period reflecting changes in accounting policies | 237,918 | 524 | 201,174 | 439,616 | 201,761 | 35,781,043 |
| Changes of items during the period | | | | | | |
| Dividends of surplus | | | | | | (1,546,548) |
| Net income attributable to owners of parent | | | | | | 5,179,411 |
| Purchase of treasury shares | | | | | | (1,999,944) |
| Disposition of treasury shares | | | | | | 147,672 |
| Net changes of items other than shareholders' equity | 133,214 | 6,614 | (190,461) | (50,632) | (131,329) | (181,962) |
| Total changes of items during period | 133,214 | 6,614 | (190,461) | (50,632) | (131,329) | 1,598,628 |
| Balance at end of period | 371,132 | 7,138 | 10,713 | 388,983 | 70,431 | 37,379,671 |

(4) Consolidated Statement of Cash Flows

(Unit: Thousands of yen)

| | Previous Consolidated Fiscal Year C (From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
|--|---|--|
| Cash flow from operating activities | | |
| Profit before income taxes | 4,373,024 | 6,675,695 |
| Depreciation | 683,521 | 761,536 |
| Increase (decrease) in provision for bonuses | 20,377 | 61,648 |
| Impairment loss | 18,640 | 704 |
| Increase (decrease) in provision for loss on orders received | 385,926 | (315,268 |
| Increase (decrease) in provision for directors' retirement benefits | (8,963) | 2,808 |
| Increase (decrease) in net defined benefit liability | (16,028) | 57,77: |
| Decrease (increase) in net defined benefit asset | (321,802) | (432,575 |
| Increase (decrease) in allowance for doubtful accounts | (41,714) | (6,833 |
| Interest and dividend income | (59,040) | (25,974 |
| Interest expenses | 2,944 | 2,788 |
| Loss on retirement of non-current assets | 3,797 | 2,01: |
| Loss (gain) on sale of non-current assets | (6) | - |
| Decrease (increase) in advance payments | 132 | 1. |
| Loss (gain) on sale of investment securities | (562,184) | (2,265,000 |
| Increase (decrease) in advances received | 332,921 | - |
| Increase (decrease) in contract liabilities | _ | 423,39 |
| Increase (decrease) in provision for compensation allowance for loss | 411,484 | - |
| Decrease (increase) in notes and accounts receivable - trade | 512,640 | (157,907 |
| Decrease (increase) in inventories | (40,899) | (17,852 |
| Loss on termination of retirement benefit plan | 34,699 | - |
| Decrease (increase) in other accounts receivable | (46,293) | 22,85 |
| Decrease (increase) in other current assets | 20,049 | (112,299 |
| Increase (decrease) in notes and accounts payable - trade | (612,778) | (287,497 |
| Increase (decrease) in accrued consumption taxes | (394,567) | (36,589 |
| Increase (decrease) in accounts payable - other | (386,760) | 38,42 |
| Increase (decrease) in accrued expenses | 17,268 | (22,940 |
| Increase (decrease) in long-term accounts payable - other | - | (464,975 |
| Increase (decrease) in other current liabilities | (20,688) | 83,20 |
| Others | 42,233 | 226,53 |
| Subtotal | 4,347,935 | 4,213,70 |
| Interest and dividend income received | 59,040 | 25,97 |
| Interest expenses paid | (2,927) | (2,788 |
| Income taxes paid | (1,252,260) | (1,742,106 |
| Cash flow from operating activities | 3,151,787 | 2,494,778 |

(Unit: Thousands of yen)

| | Previous Consolidated Fiscal Year (From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
|---|---|--|
| Cash flow from investing activities | | |
| Purchase of non-current assets | (1,134,698) | (844,800) |
| Payments for asset retirement obligations | (1,857) | (7,857) |
| Proceeds from sale of non-current assets | 6 | _ |
| Proceeds from sale of investment securities | 805,010 | 2,295,200 |
| Proceeds from redemption of investment securities | _ | 500,000 |
| Payments for lease and guarantee deposits | (15,306) | (40,706) |
| Proceeds from collection of lease and guarantee deposits | 6,034 | 24,169 |
| Others | 77 | 4,561 |
| Cash flow from investing activities | (340,734) | 1,930,566 |
| Cash flow from financing activities | | |
| Repayment of long-term loans payable | (13,600) | (13,600) |
| Purchase of treasury shares | (62) | (1,999,944) |
| Dividend payment amount | (1,398,105) | (1,546,610) |
| Proceeds from exercise of stock options | _ | 218 |
| Cash flow from financing activities | (1,411,768) | (3,559,936) |
| Effect of exchange rate change on cash and cash equivalents | 10,947 | 5,717 |
| Net increase (decrease) in cash and cash equivalents | 1,410,231 | 871,126 |
| Cash and cash equivalents at the beginning of period | 21,020,684 | 22,430,915 |
| Cash and cash equivalents at the end of period | 22,430,915 | 23,302,042 |

(5) Notes to Consolidated Financial Statements

(Notes to going concern assumption)

Not applicable

(Changes in accounting policies)

(Application of Accounting Standard for Revenue Recognition)

The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020; hereinafter, "Accounting Standard for Revenue Recognition") and relevant ASBJ regulations from the beginning of the fiscal year ended January 31, 2023. Accordingly, revenue is recognized in the amount expected to be received in exchange for the promised goods or services when control of such goods or services is transferred to the customer.

The application of the Accounting Standard for Revenue Recognition, etc., is in accordance with the transitional treatment provided for in the proviso to Paragraph 84 of the Accounting Standard for Revenue Recognition. The amount of cumulative effect of the retrospective application, assuming the new accounting policy had been applied to periods prior to the beginning of the fiscal year ended January 31, 2023, was added to or deducted from the balance of retained earnings at the beginning of the fiscal year ended January 31, 2023, and thus the accounting policy was applied from such opening balance.

As a result, for the fiscal year ended January 31, 2023, net sales increased 387,606 thousand yen, cost of sales grew 319,496 thousand yen, and operating income, ordinary income, and profit before income taxes were up 68,109 thousand yen, respectively.

As the cumulative effect was reflected in net assets at the beginning of the current consolidated fiscal year, the beginning balance of retained earnings brought forward in the Statement of Changes in Equity increased by 44,304 thousand yen.

In addition, net assets per share increased by 2.76 yen and net income per share increased by 1.42 yen in the current consolidated fiscal year ended January 31, 2023.

Due to the application of the Accounting Standard for Revenue Recognition, etc., "notes and accounts receivable-trade," which was presented under "current assets" in the consolidated balance sheet for the previous fiscal year, is included in "notes and accounts receivable, and contract assets" from the fiscal year under review. In addition, "advances received" included in "others" under "current liabilities" has been included in "others" as "contract liabilities" and "advances received" from the fiscal year under review. Similarly, "allowance for loss compensation" presented under "current liabilities" has been included in "provision for loss on orders received" from the fiscal year under review, as a result of the reduction from the transaction price in the related contracts with customers. Additionally, "increase (decrease) in advances received," which was presented under "cash flows from operating activities" in the consolidated statements of cash flows for the previous fiscal year, is included in "increase (decrease) in contract liabilities" from the fiscal year under review.

In accordance with the transitional treatment prescribed in Paragraph 89-2 of the Accounting Standard for Revenue Recognition, no reclassification has been made for the previous fiscal year using the new presentation method.

(Application of Accounting Standard for Fair Value Measurement, Etc.)

The Company decided to adopt the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019; hereinafter, "Fair Value Accounting Standard") and relevant ASBJ regulations from the beginning of the fiscal year ended January 31, 2023 and apply the new accounting policy provided for in the Fair Value Accounting Standard, etc., in accordance with the transitional treatment prescribed in Paragraph 19 of the Fair Value Accounting Standard and Paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019) going forward. This has no impact on the consolidated financial statements.

(Segment information, etc.)

[Segment information]

1 Overview of reportable operating segments

The reportable operating segments of the Company's Group are components of the entity for which separate financial information is available and which are evaluated regularly by the board of directors in determining the allocation of management resources and in assessing operating performance.

The details of each segment reported are as follows.

| Segment Name | Business Description |
|------------------------------|---|
| Digital Industry Business | Providing original ICT products and services aimed mainly at supporting the manufacturing industry to improve operational efficiency, improve quality, and create attractive products. |
| Service Integration Business | Supporting the entire ICT life cycle, which is necessary to reform and improve the business operations of companies and organizations. Providing total ICT services and products, including cloud computing and security. |

2 Method of calculating net sales, income or loss, assets, liabilities, and other items by reportable segment

Accounting treatments pertaining to the individual reportable business segments are generally consistent with the method to prepare the Consolidated Financial Statements.

Reportable segment profit refers to operating income.

Inter-segment sales or transfers are based on market prices.

3 Information relating to net sales, income or loss, assets, liabilities, and other items by reportable segment

Previous Consolidated Fiscal Year (From February 1, 2021 to January 31, 2022)

1. Information relating to net sales and income or loss by reportable segment

| | | | c | (Un | it: Thousands of yen) |
|--|------------------------------|------------------------------------|------------|------------------------|---|
| | Reportable segment | | | | Consolidated |
| | Digital Industry Business | Service Integration Business | Total | Adjustment (Note 1) | Financial Statements Amount recognized (Note 2) |
| Net sales | | | | | |
| Sales to external customers | 15,897,957 | 29,322,610 | 45,220,567 | _ | 45,220,567 |
| Inter-segment sales or transfers | 285 | 499,543 | 499,828 | (499,828) | _ |
| Total | 15,898,242 | 29,822,153 | 45,720,396 | (499,828) | 45,220,567 |
| Segment profit | 3,153,226 | 4,546,992 | 7,700,219 | (3,493,362) | 4,206,856 |
| Segment assets | 5,171,385 | 12,626,531 | 17,797,916 | 27,349,835 | 45,147,751 |
| Others | | | | | |
| Depreciation | 10,085 | 341,696 | 351,782 | 331,739 | 683,521 |
| Increase in the value of tangible as well as intangible assets | 27,254 | 381,660 | 408,915 | 725,783 | 1,134,698 |

(Notes) 1 Adjustment details are as follows:

(1) The adjustment of negative 3,493,362 thousand yen made to the segment profit includes primarily corporate expenses that are not allocated to individual reportable segments. Corporate expenses are primarily composed of administrative expenses that are not allocated to individual reportable segments.

(2) The adjustment of 27,349,835 thousand yen posted in segment assets includes primarily corporate assets that are not allocated to individual reportable segments. Corporate assets are primarily composed of administrative assets that are not allocated to individual reportable segments.

(3) The adjustment of 331,739 thousand yen made to depreciation includes primarily corporate expenses that are not allocated to individual reportable segments. Corporate expenses are primarily composed of administrative expenses that are not allocated to individual reportable segments.

(4) The adjustment of 725,783 thousand yen made to the increase in both tangible and intangible assets includes primarily corporate assets that are not allocated to individual reportable segments. Corporate assets are primarily composed of administrative assets that are not allocated to individual reportable segments.

2 Segment profit adjustments are based on operating income reported on the Consolidated Statement of Income.

Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023)

1. Information relating to net sales and income or loss by reportable segment

(Unit: Thousands of yen)

| | | | | (01 | it: Thousands of yen) |
|--|------------------------------|------------------------------------|------------|------------------------|---|
| | Reportable segment | | | | Consolidated |
| | Digital Industry Business | Service Integration Business | Total | Adjustment (Note 1) | Financial Statements Amount recognized (Note 2) |
| Net sales | | | | | |
| Sales to external customers | 16,834,025 | 31,372,181 | 48,206,206 | _ | 48,206,206 |
| Inter-segment sales or transfers | 788 | 534,422 | 535,211 | (535,211) | - |
| Total | 16,834,813 | 31,906,603 | 48,741,417 | (535,211) | 48,206,206 |
| Segment profit | 3,857,574 | 4,573,823 | 8,431,397 | (4,057,173) | 4,374,224 |
| Segment assets | 5,704,697 | 12,485,195 | 18,189,892 | 28,143,789 | 46,333,682 |
| Others | | | | | |
| Depreciation | 11,232 | 366,685 | 377,917 | 383,618 | 761,536 |
| Increase in the value of tangible as well as intangible assets | 53,300 | 330,871 | 384,172 | 460,628 | 844,800 |

(Notes) 1 Adjustment details are as follows:

(1) The adjustment of negative 4,057,173 thousand yen made to the segment profit includes primarily corporate expenses that are not allocated to individual reportable segments. Corporate expenses are primarily composed of administrative expenses that are not allocated to individual reportable segments.

(2) The adjustment of 28,143,789 thousand yen posted in segment assets includes primarily corporate assets that are not allocated to individual reportable segments. Corporate assets are primarily composed of administrative assets that are not allocated to individual reportable segments.

(3) The adjustment of 383,618 thousand yen made to depreciation includes primarily corporate expenses that are not allocated to individual reportable segments. Corporate expenses are primarily composed of administrative expenses that are not allocated to individual reportable segments.

(4) The adjustment of 460,628 thousand yen made to the increase in both tangible and intangible assets includes primarily corporate assets that are not allocated to individual reportable segments. Corporate assets are primarily composed of administrative assets that are not allocated to individual reportable segments.

2 Segment profit adjustments are based on operating income reported on the Consolidated Statement of Income.

2. Matters concerning changes in reportable segments, etc.

As described in "Changes in accounting policies," since the Company applied the Accounting Standard for Revenue Recognition, etc. from the beginning of the first quarter of the fiscal year under review and changed the accounting method for revenue recognition, the method of measuring income or loss of reportable segments has been changed accordingly.

As a result of this change, compared with the results under the previous method, in the Digital Industry Business, sales to external customers increased 167,545 thousand yen and segment profit grew 40,839 thousand yen, while in the Service Integration Business, sales to external customers rose 220,061 thousand yen, and segment profit increased 27,270 thousand yen, for the fiscal year under review.

(Notes to information per share)

| | Previous Consolidated Fiscal Year (From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
|-------------------------------------|---|--|
| Net assets per share | 1,015.48 yen | 1,111.48 yen |
| Net income per share | 86.85 yen | 151.97 yen |
| Net income per share after dilution | 86.19 yen | 151.45 yen |

(Notes) 1 Basis for calculation of net income per share and net income per share after adjustment for dilutive securities are as follows.

| Item | Previous Consolidated Fiscal Year (From February 1, 2021 to January 31, 2022) | Current Consolidated Fiscal Year (From February 1, 2022 to January 31, 2023) |
|--|---|--|
| Net income per share | | |
| Net income attributable to owners of parent (in thousands of yen) | 3,039,255 | 5,179,411 |
| Amount not attributable to common shareholders (in thousands of yen) | _ | _ |
| Net income attributable to common shareholders of the parent (in thousands of yen) | 3,039,255 | 5,179,411 |
| Weighted average of the number of common shares outstanding during the period (in shares) | 34,993,255 | 34,080,884 |
| Net income per share after dilution | | |
| Adjustment in net income attributable to owners of parent (in thousands of yen) | _ | _ |
| An increase in the number of common shares (in shares) | 268,058 | 118,507 |
| (of which, those with subscription rights to shares (in shares)) | (268,058) | (118,507) |
| Descriptions of potentially dilutive common shares that were not included in the computation of diluted net income per share because of their anti-dilutive effect | _ | _ |

2 Basis of calculation for net asset value per share is as follows.

| Item | Previous Consolidated Fiscal Year (January 31, 2022) | Current Consolidated Fiscal Year (January 31, 2023) |
|---|---|--|
| Total net assets (in thousands of yen) | 35,736,739 | 37,379,671 |
| Amount deducted from the total net asset value (in thousands of yen) | 201,761 | 70,431 |
| (of which, those with subscription rights to shares (in thousands of yen)) | (201,761) | (70,431) |
| (of which, those with non-controlling interests (in thousands of yen)) | (-) | (-) |
| Net asset value attributable to common shareholders at fiscal year-end | 35,534,978 | 37,309,239 |
| The number of common shares outstanding at the end of the fiscal year used for the computation of net asset value per share | 34,993,240 | 33,567,040 |

(Significant subsequent event)

Not applicable