CEC

Computer Engineering & Consulting

Second Quarter of Fiscal Year Ending January 31, 2026 Financial Results Briefing

Computer Engineering & Consulting Ltd. | 9692

I will now explain the summary of our financial results for the second quarter of the fiscal year ending January 2026 for CEC.

I am Himeno, Representative Director and President. Thank you for your time today.

Agenda

Contents

(No explanation)

Highlights of financial results for second quarter of the fiscal year ending January 31, 2026

Summary of performance in second quarter of the fiscal year ending January 31, 2026

- Sales grew 11.9% year-on-year to a record high, while operating income grew 6.2%.
- Incoming orders reached record highs, with +47.6% in orders received and +63.6% in outstanding balance of orders received.

Performance outlook for the fiscal year ending January 31, 2026

- Due to large-scale orders for government agencies, including network equipment, the full-year forecast has been revised upward.
- Growth investments to proceed as planned

Shareholder returns

- Completed purchase of up to 2,000 million yen in treasury stock on June 12.
- The interim dividend increased by 5 yen from the previous term to 30 yen.

First, I will explain the financial highlights.

Regarding the performance overview, sales increased by 11.9% compared to the same period last year, and operating income grew by 6.2%.

Order intake grew by 47.6% year-on-year, and the order backlog increased by 63.6%.

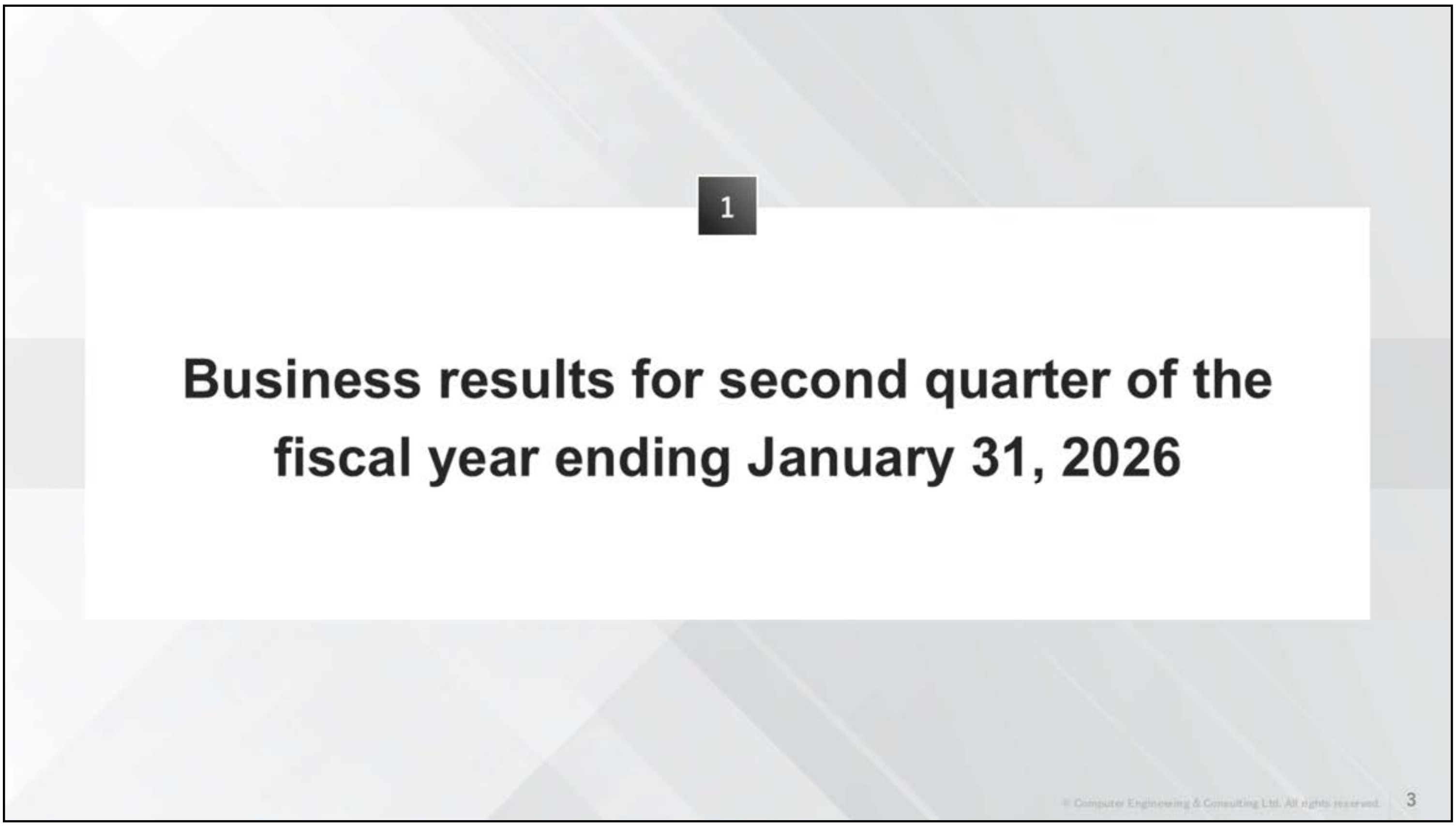
For the full-year business outlook, we have revised full-year forecast upward due to the receipt of large-scale orders for government agencies, including network equipment.

Growth investments are proceeding as planned.

Regarding shareholder returns, on June 12, we completed the acquisition of our own shares with a upper limit of 2 billion yen.

They are scheduled to be retired within the current fiscal year.

The interim dividend is 30 yen, an increased of 5 yen compared to the previous fiscal year.



Now, let me move on to our business performance.

Business results

(Million yen)

	FY January 2025 2Q	FY January 2026 2Q	YoY Amount	YoY %
Net sales	27,570	👑 30,843	+3,273	+11.9%
Gross profit/ margin	7,438/27.0%	👑 8,130/26.4%	+691	+9.3%
Operating income/ margin	3,250/11.8%	3,451/11.2%	+200	+6.2%
Ordinary income/ margin	3,268/11.9%	3,516/11.4%	+247	+7.6%
Net income attributable to owners of parent / margin	2,213/8.0%	2,384/7.7%	+170	+7.7%
Orders received	29,038	👑 42,861	+13,823	+47.6%
Outstanding balance of orders received	17,222	👑 28,181	+10,958	+63.6%

👑 : Record high

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These are consolidated results.

Net sales were 30,843 million yen, an increase of 3,273 million yen compared to the same period last year.

Operating income was 3,451 million yen, also up by 200 million yen.

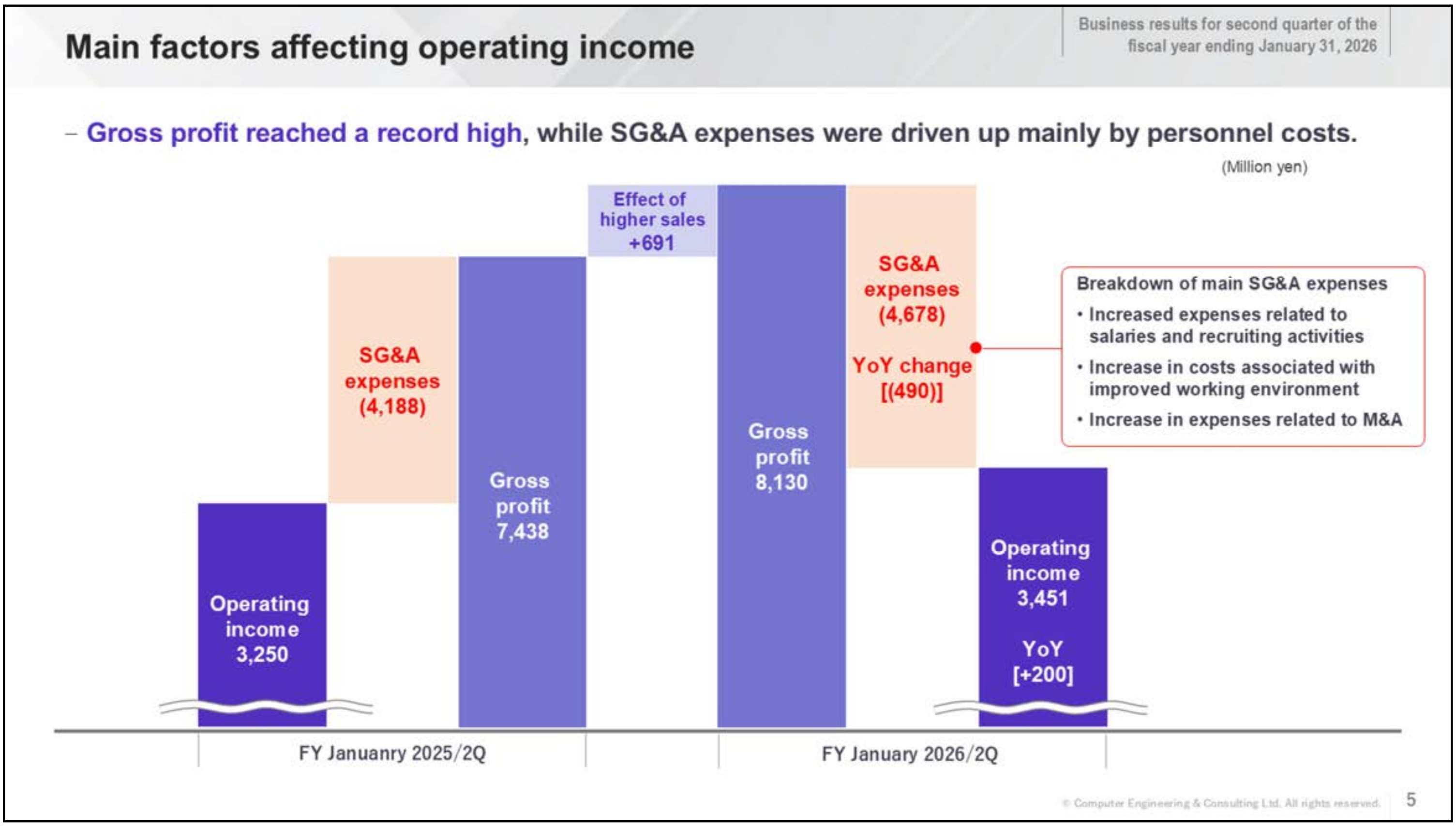
Net income for the interim period was 2,384 million yen, landing at an increase of 170 million yen compared to the same period last year.

While each business segment had its strong and weak points, DX demand remained robust and continued to perform steadily.

Order intake reached 42,861 million yen, an increase of 13,823 million yen compared to the previous year.

Order backlog was 28,181 million yen, an increase of 10,958 million yen from the previous year.

As explained in the financial highlights, the acquisition of large-scale network projects for government agencies made a significant contribution.



These are the main factors affecting operating income.

Including growth investments, SG&A expenses increased by approximately 490 million yen from the previous year, but due to positive impact of increased revenue, the operating income was 200 million yen higher year-on-year.

Regarding growth investments, while some portions were shifted to the second half, the total amount increased by 350 million yen compared to the previous year.

The main components include improvements in salary levels and strengthened recruitment activities.

Performance by business segment

Business results for second quarter of the fiscal year ending January 31, 2026

(Million yen)

	FY January 2025/2Q		FY January 2026/2Q		YoY	
	Net sales	Segment income/profit margin	Net sales	Segment income/profit margin	Net sales [%]	Segment income [%]
Integration	17,648	3,723 21.1%	19,675	4,167 21.2%	+2,026 [+11.5%]	+444 [+11.9%]
Connected	5,622	941 16.8%	5,945	1,167 19.6%	+323 [+5.7%]	+225 [+23.9%]
Solution	4,299	855 19.9%	5,223	901 17.3%	+923 [+21.5%]	+45 [+5.3%]
Companywide expenses*	–	(2,270)	–	(2,784)	–	(514)
Total	27,570	3,250 11.8%	30,843	3,451 11.2%	+3,273 [+11.9%]	+200 [+6.2%]

* Companywide expenses are SG&A expenses for the entire company, excluding costs primarily related to sales activities.

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Moving on to performance by business segment.

All three segments achieved sales and operating income growth.

[Integration Segment]

By capturing large projects for government agencies and ICT investment demand from customers mainly in the automotive sector, sales increased by approximately 2 billion yen to 19,675 million yen, and operating income increased by approximately 440 million yen to 4,167 million yen, achieving double-digit growth.

[Connected Segment]

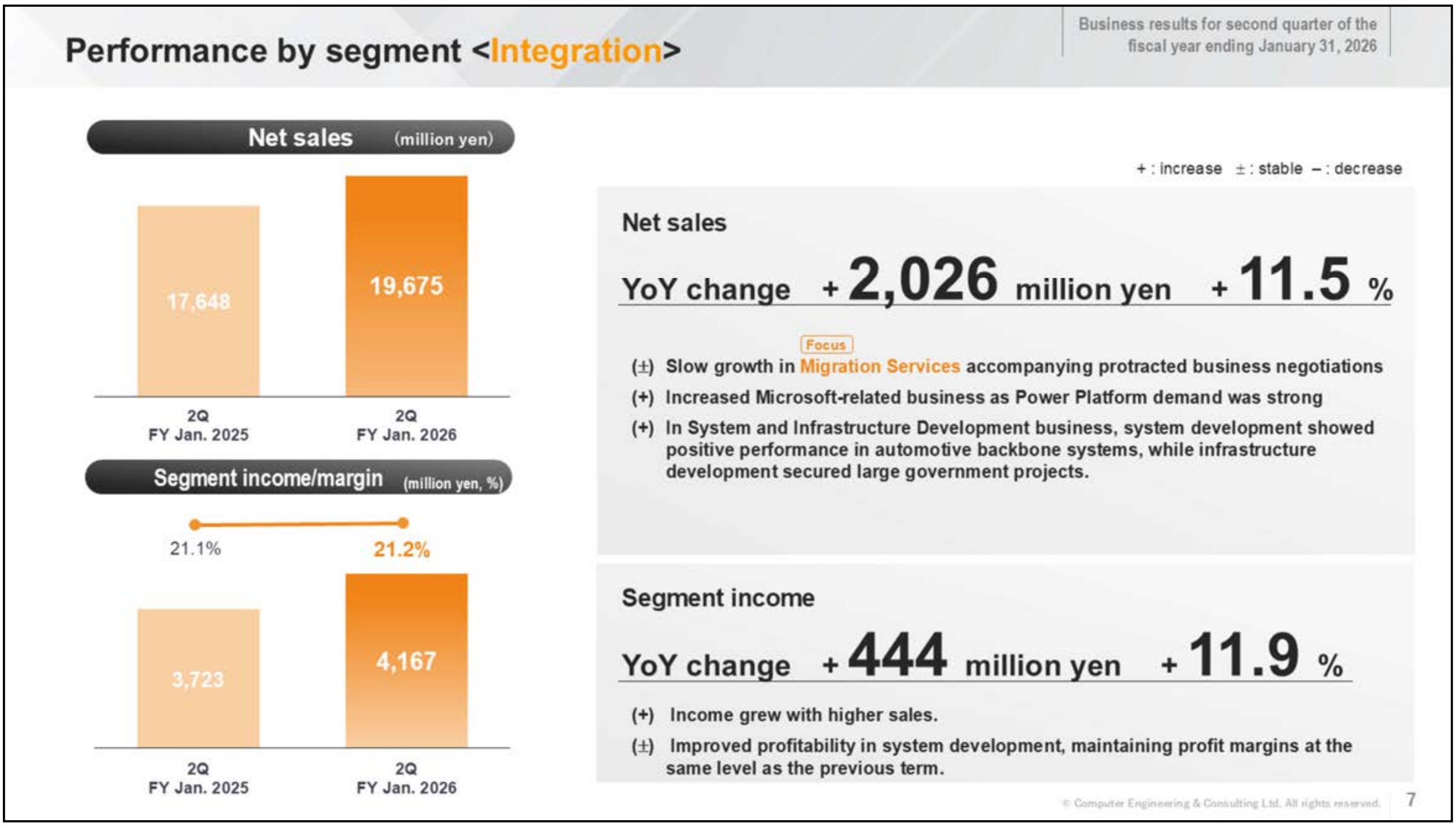
Although there were fluctuations in the business environment due to investment restraints by major customers and revenue declines in group companies, net sales increased by approximately 320 million yen to 5,945 million yen. Operating income increased by about 220 million yen to 1,167 million yen, with growth in high-margin focus businesses, resulting in both sales and profit growth.

[Solution Segment]

The security services business, which is a focus area, led the growth, resulting in a sales increase of approximately 920 million yen to 5,223 million yen.

Operating income reached 901 million yen, an increase of approximately 45 million yen, reflecting expenses in the data center business and the rebound from the previous year, which resulted in both increased sales and profit.

Companywide expenses mainly consisted of indirect department costs, and the increase factors included a rise in personnel expenses and recruitment-related costs, resulting in an expense increase of 514 million yen.



Here is the status of the Integration Segment by business.

[Focus: Migration Services Business]

We are facing some challenges in this area.

Due to the increasing scale and value of business negotiations, many cases ultimately faced delays, so the figures remained flat compared to the same period last year.

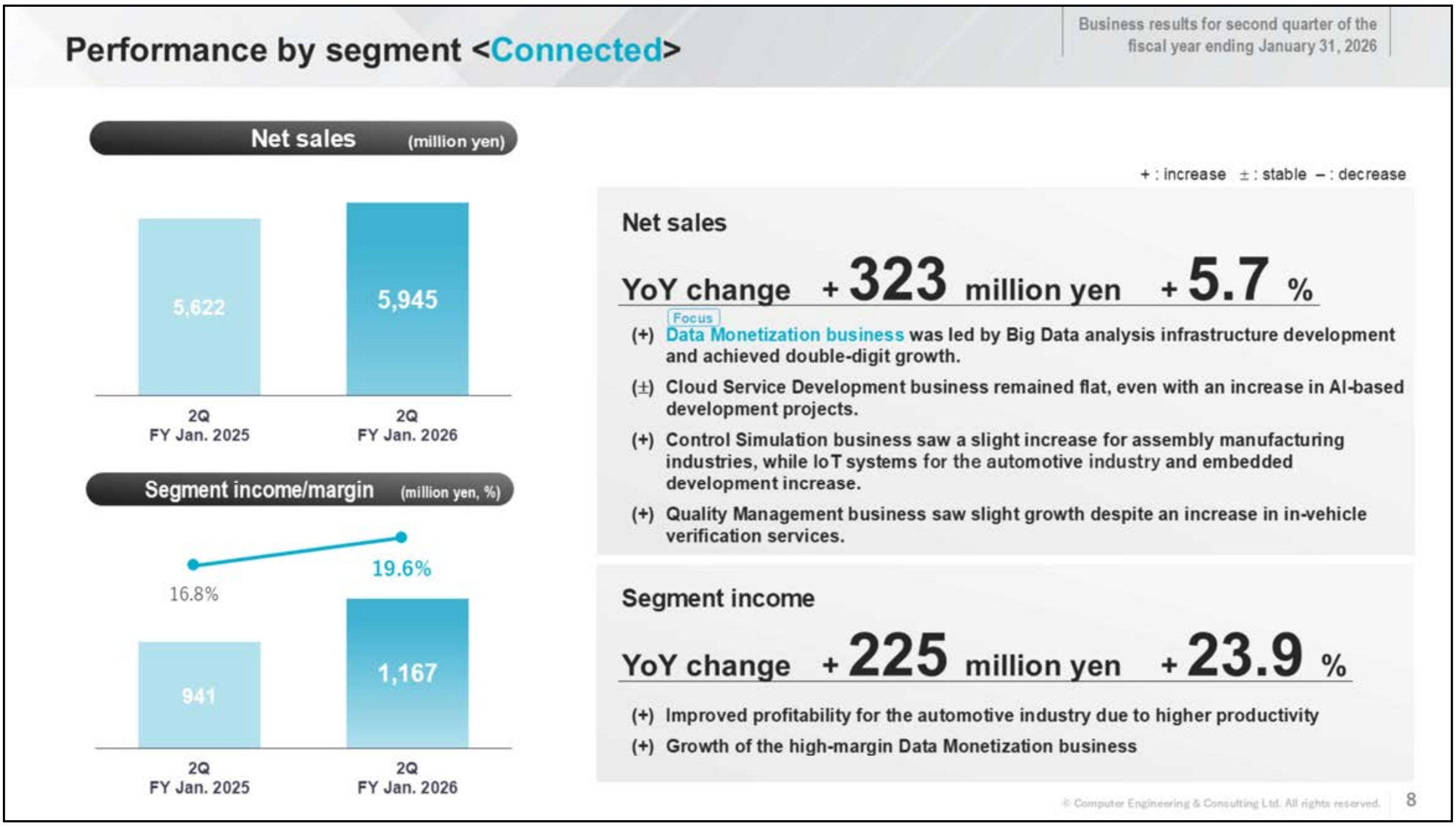
[Microsoft-related Services Business]

Demand for the low-code development Power Platform remained strong, resulting in increased sales and profits year-over-year.

[System and Infrastructure Development Business]

System development performed well, particularly in backbone system development for the automotive sector.

Infrastructure development saw increased sales and profits due to securing a large-scale network project for government agencies.



Here is the status of the Connected Segment by business.

[Focus: Data Monetization Business]

The development of a big data analysis platform drove increased sales and profits.

This also contributed to the overall profit growth of the segment.

[Cloud Service Development Business]

While AI-based development projects showed an increasing trend, overall business performance remained flat compared to the same period last year.

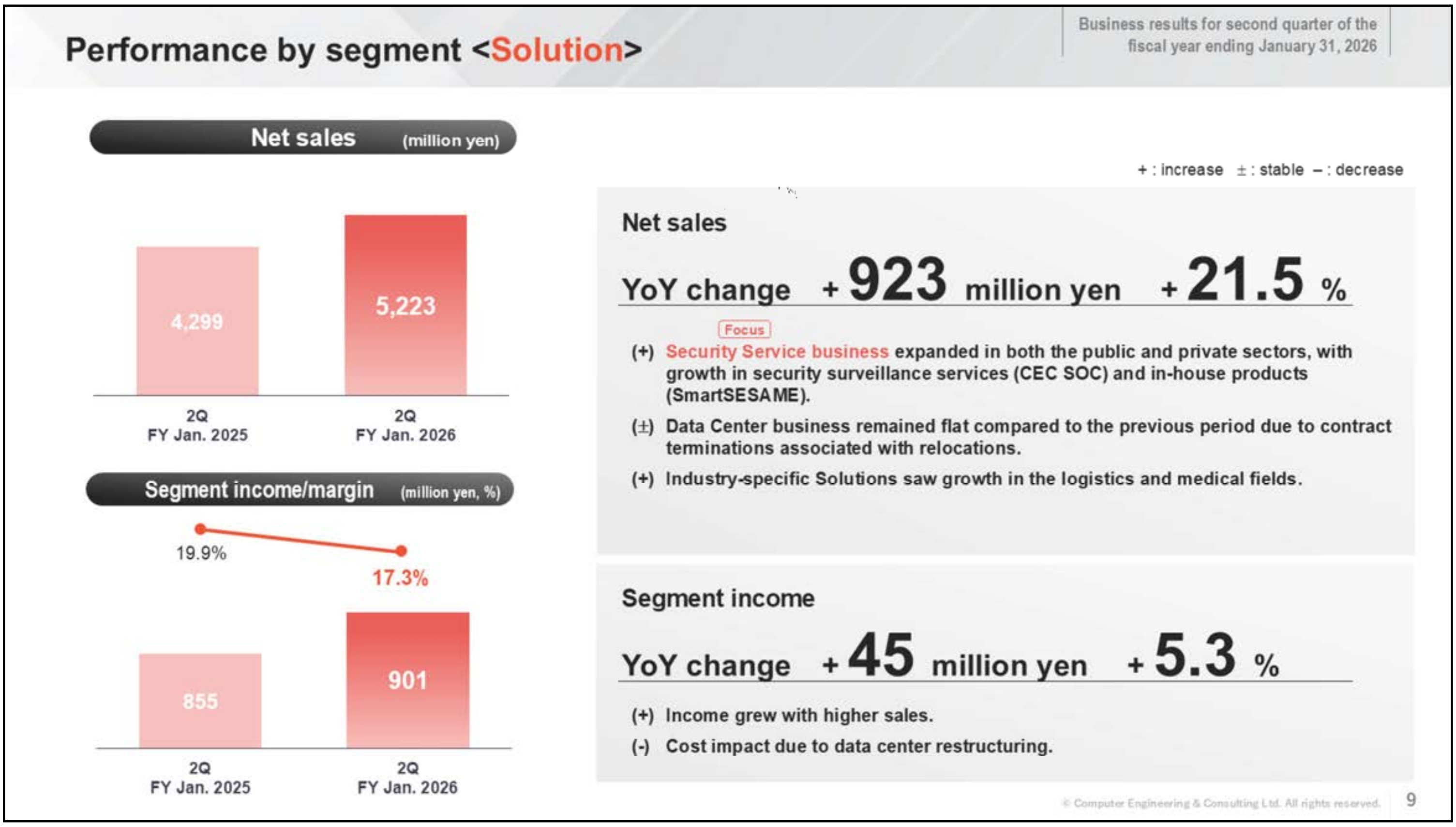
[Control Simulation Business]

Control system development for machine tool manufacturers struggled, but IoT systems for automotive industry and embedded development performed steadily, resulting in increased sales and profits.

[Quality Management Business]

While in-vehicle verification services grew, traditional IT equipment verification services remained flat.

Overall, this resulted in a slight increase.



Here is the status of the Solutions Segment by business.

[Focused: Security Services Business]

Security monitoring service "CEC SOC" for both public and private sectors, along with our in-house security products, performed steadily, resulting in increased sales and profits.

Due to the execution of some low-profit projects, the profit margin for the entire segment has temporarily deteriorated, but this was limited to the first half, so we are not particularly concerned.

[Data Center Business]

Due to the termination of contracts with some customers accompanying the relocation and increased costs for reorganization, performance remained flat.

[Industry-specific Solutions]

Logistics and healthcare sectors grew, achieving increased sales and profit.

Sales progress by focus business

Business results for second quarter of the fiscal year ending January 31, 2026

	Focus business	FY January 2026/2Q results	FY January 2026 full-year target	Progress	FY January 2025/2Q results	YoY
Integration	Migration Services	1,934 million yen	4,500 million yen	43.0%	1,922 million yen	+0.6%
Connected	Data Monetization	1,507 million yen	3,100 million yen	48.6%	1,326 million yen	+13.7%
Solution	Security Services	3,012 million yen	5,500 million yen	54.8%	2,275 million yen	+32.4%
Business promoted companywide	Cloud Services	8,734 million yen	17,780 million yen	49.1%	7,832 million yen	+11.5%

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Now let me move on to the status of our focus business areas.

[Migration services]

We have seen an increasing trend in host and office computer business negotiations, but we faced challenges as deals became larger and higher-value, leading to prolonged negotiations and delays.

However, the full-year target figures have not been changed.

[Data Monetization]

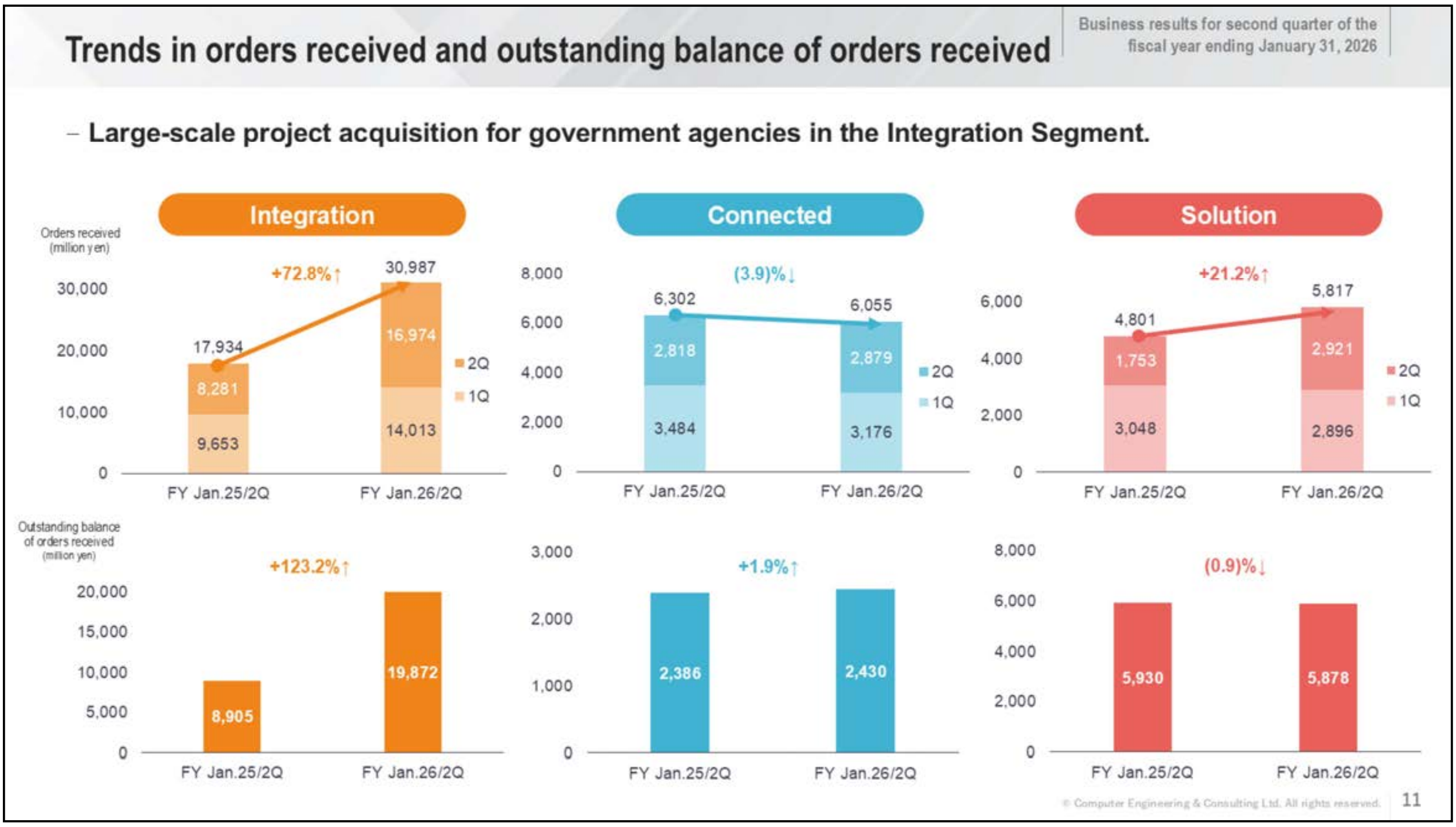
The demand for data analysis utilizing AI, including generative AI, has expanded, and big data analysis infrastructure development performed well.

It showed double-digit growth compared to the same period last year.

[Security Services]

Security demand has remained robust, with double-digit growth from the previous year centered on our in-house two-factor authentication product "SmartSESAME" and our monitoring service "CEC SOC."

Regarding the companywide shift to cloud services, we achieved two-digit growth centered on cloud migration of existing customers' core and business systems, as well as cloud application development. Additionally, investment and development aimed at SaaS-ifying our in-house products are progressing as planned.



This is the status of order intake and order backlog by segment.

[Integration Segment]

Order intake and backlog have significantly increased due to securing large-scale network projects for government agencies.

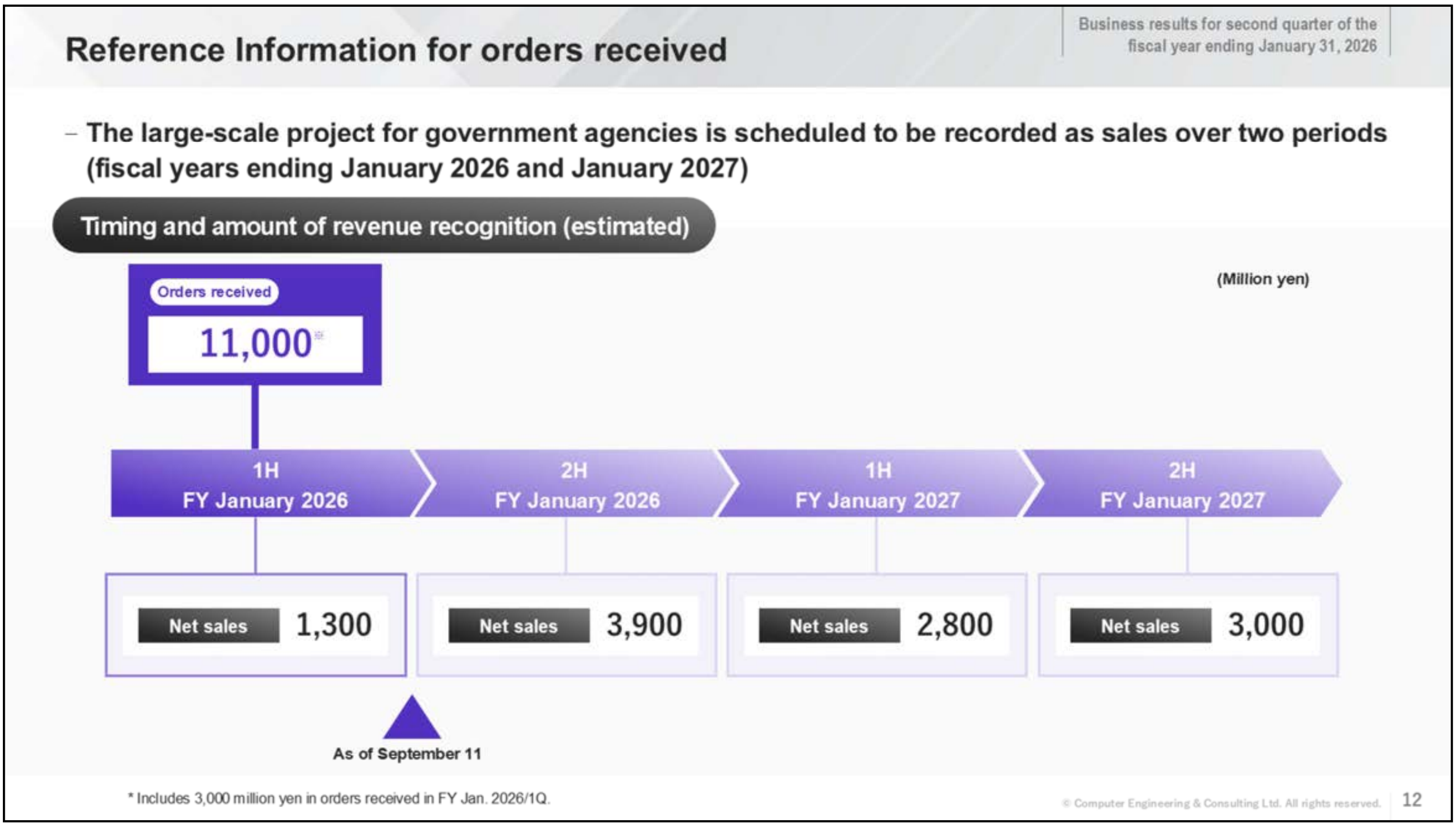
[Connected Segment]

Order intake decreased due to the impact of accounting treatment related to group company reorganization in Q1 of the current fiscal year, as disclosed in the first quarter.

However, a recovery trend has been observed starting from Q2.

[Solution Segment]

While security services business achieved double-digit growth, order backlog decreased slightly due to the overlap of orders received and sales recorded within the period. However, the order backlog remains at a high level.



This is reference information.

This shows the sales recording schedule and approximate amounts for the large-scale network project for government agencies explained in the Integration segment on the previous page.

We received orders of approximately 11 billion yen by the second quarter, and over the current and next fiscal years, in accordance with the percentage of completion method, we plan to record sales of services as well as network equipment.

Please note that the recording timing and amount may change depending on the progress status and additional requirements.

Sales by industry

(Million yen)

	FY January 2025 2Q*	FY January 2026 2Q	YoY Amount	YoY %
Manufacturing [Share of total]	11,116 [40.3%]	**11,467 [37.2%]**	+350	+3.2%
Telecommunications/ information services [Share of total]	5,717 [20.7%]	**6,062 [19.7%]**	+344	+6.0%
Finance [Share of total]	2,911 [10.6%]	**2,951 [9.6%]**	+39	+1.3%
Distribution [Share of total]	1,805 [6.5%]	**1,837 [6.0%]**	+31	+1.8%
Government agencies [Share of total]	2,468 [9.0%]	**5,135 [16.6%]**	+2,667	+108.1%
Other [Share of total]	3,550 [12.9%]	**3,390 [10.9%]**	(159)	(4.5)%
Total	27,570 [100%]	**30,843 [100%]**	+3,273	+11.9%

* Revised due to review of customer categories

Key points by industry
[Manufacturing] While the assembly manufacturing industry was sluggish, the auto industry remained strong
[Telecommunications/ information services] Application development and maintenance projects were firm
[Finance] Power Platform projects increased
[Distribution] Healthcare projects increased
[Government agencies] Acquired large-scale projects

This shows sales by industry.

All industries except “others” performed higher than the same period last year.

[Manufacturing Industry]

While machine tool manufacturers were weak, IT investments from existing customers, mainly automotive manufacturers, progressed steadily.

[Telecommunications and Information Services Industry]

Application development and maintenance operation projects were increasing.

[Government Agencies]

The previously mentioned large-scale network project resulted in a doubling.

Consolidated balance sheet

(Million yen)

	FY January 2025	FY January 2026 2Q	Amount	%
Current assets	39,114	**39,028**	(85)	(0.2)%
Cash and deposits (included above)	25,472	**25,972**	+500	+2.0%
Non-current assets	13,521	**14,317**	+795	+5.9%
Total assets	52,636	**53,346**	+710	+1.3%
Current liabilities	10,389	**11,493**	+1,103	+10.6%
Non-current liabilities	1,844	**1,986**	+141	+7.7%
Shareholder equity	40,365	**39,844**	(521)	(1.3)%
Equity ratio	76.7%	**74.7%**	–	(2.0) pt

Points
Assets: Up Increased goodwill Increased cash and deposits
Liabilities: Up Increased accounts payable – trade
Shareholder equity: Down Decreased due to acquisition of treasury shares

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This is the status of the balance sheet.

[Assets]

While accounts receivable and contract assets declined, total assets increased by approximately 700 million yen due to increases in goodwill and cash and deposits.

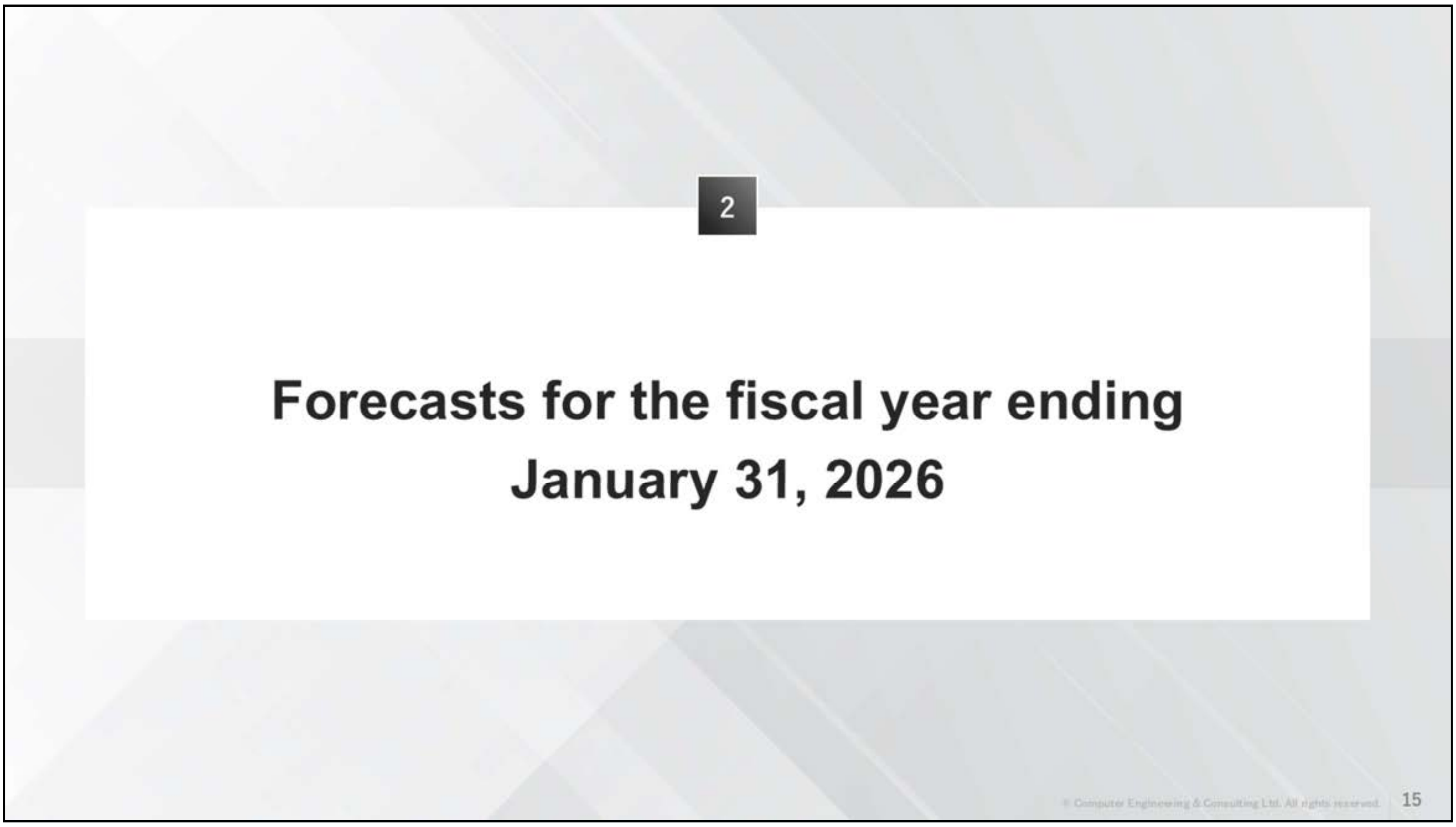
[Liabilities]

This increased due to an increase in accounts payable.

[Shareholder equity]

It decreased due to the acquisition of treasury stock.

As a result, the equity ratio decreased by 2.0 points to 74.7%.



Let's move on to the full-year performance forecast.

Full-year forecasts for the fiscal year ending January 31, 2026

– **Upward revision** of the full-year forecast, reflecting the order capture of large-scale projects for government agencies

(Million yen)

	Before revision	After revision	Change	%	YoY		
					FY Jan. 2025	Amount	%
Net sales	60,500	62,000	+1,500	+2.5%	56,208	+5,792	+10.3%
Operating income / margin	6,780 /11.2%	6,900 /11.1%	+120	+1.8%	6,696 /11.9%	+204	+3.0%
Ordinary income / margin	6,820 /11.3%	6,960 /11.2%	+140	+2.1%	6,807 /12.1%	+153	+2.2%
Net income attributable to owners of parent /margin	4,900 /8.0%	5,000 /8.1%	+100	+2.0%	4,040 /7.2%	+960	+23.7%

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We have upwardly revised our full-year performance forecast.

Net sales are projected at 62 billion yen, an increase of 1.5 billion yen from our initial forecast.

Operating income is projected at 6.9 billion yen, an increase of 120 million yen.

Net income is projected at 5 billion yen, an increase of 100 million yen.

For net sales, we have incorporated the 1.5 billion yen upward variance from the first-half plan.

Regarding profits, we have comprehensively considered risk factors from large-scale network projects and the shift of capital investments from the first half to the second half, leading to this upward revision.

Outlook for focus businesses

Forecasts for the fiscal year ending January 31, 2026

	Focus business	FY January 2026 full-year target	Market trend	Future measures
Integration	Migration Services	4,500 million yen	Continuing demand related to digital transformation (DX), migration to the cloud, etc.	➢ Strengthening customized proposal capabilities to address DX challenges unique to each customer. ➢ Promote expansion in the migration field by strengthening alliance collaborations for legacy office computer products reaching end of support.
Connected	Data Monetization	3,100 million yen	Growth trends for data analysis demand for generative AI, AI utilization, etc.	➢ Leverage strengths in control technology to further expand proposal areas through integration with AI and cloud fields.
Solution	Security Services	5,500 million yen	Cybersecurity demand trending at a high level	➢ Strengthening proposal activities in anticipation of the new guidelines for the next municipal information security cloud and resilience.
Business promoted companywide	Cloud Services	17,780 million yen	Growing cloud demand driven by the proliferation of generative AI and accelerating DX	➢ With the manufacturing industry's high demand for AI, we are strengthening the development of DX talent in cloud and AI.

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Now, moving on to the outlook for our focus businesses.

There are no changes to the full-year targets for any of our three focus businesses.

[Migration services]

With sufficient demand driven by DX and cloud adoption, we will recover in the second half through enhanced individual proposal capabilities and strengthened alliances.

[Data Monetization]

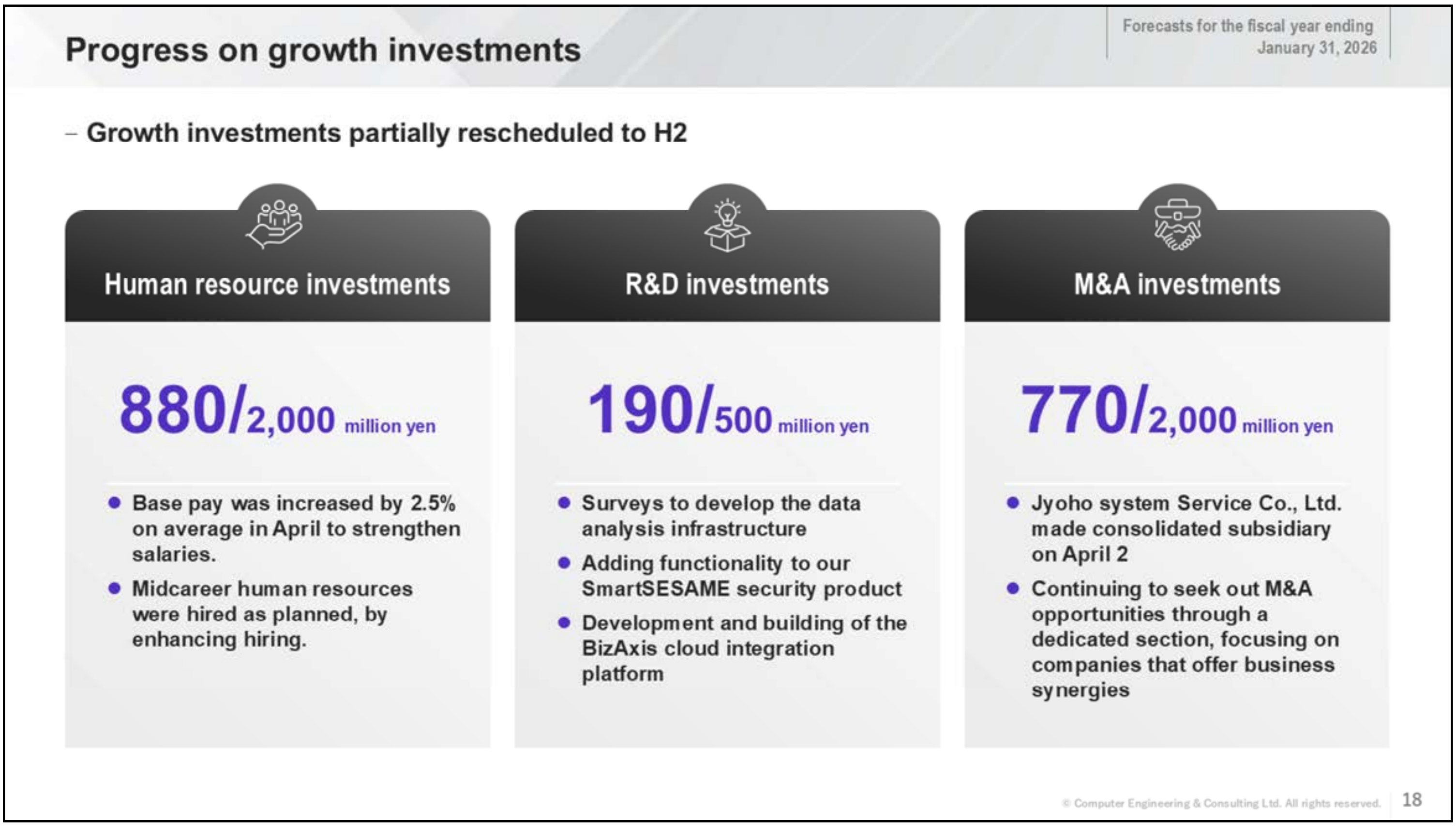
Leveraging our expertise in control technology, we will advance through integration with AI and cloud fields.

[Security Services]

We will promote proposal activities in accordance with the new guidelines of local governments and boards of education going forward.

[Company-wide Initiatives: Cloud Services]

While business negotiations are on the rise, we face a shortage of talent specializing in cloud computing and AI.We will continue to promote the development and acquisition of advanced technology personnel.



Lastly, here is the status of our growth investments.

[HR Investments]

In the first half, we spent 880 million yen on improving salary levels and strengthening recruitment activities.

[R&D Investments]

In the first half, we invested 190 million yen in the developmen of in-house security products and cloud infrastructure.

[M&A Investments]

In the first half, including the stock transfer of Jyoho System Service Co., Ltd., which joined the group in April, we executed 770 million yen.

For this fiscal year, we planned 4.5 billion yen for human resources, research and development, and M&A investments. While some plans have been shifted to the second half, we will proceed to execute 4.5 billion yen or more as scheduled.

This concludes the explanation of the financial summary for the 2Q of the FY ending January 2026.

Thank you for your attention.

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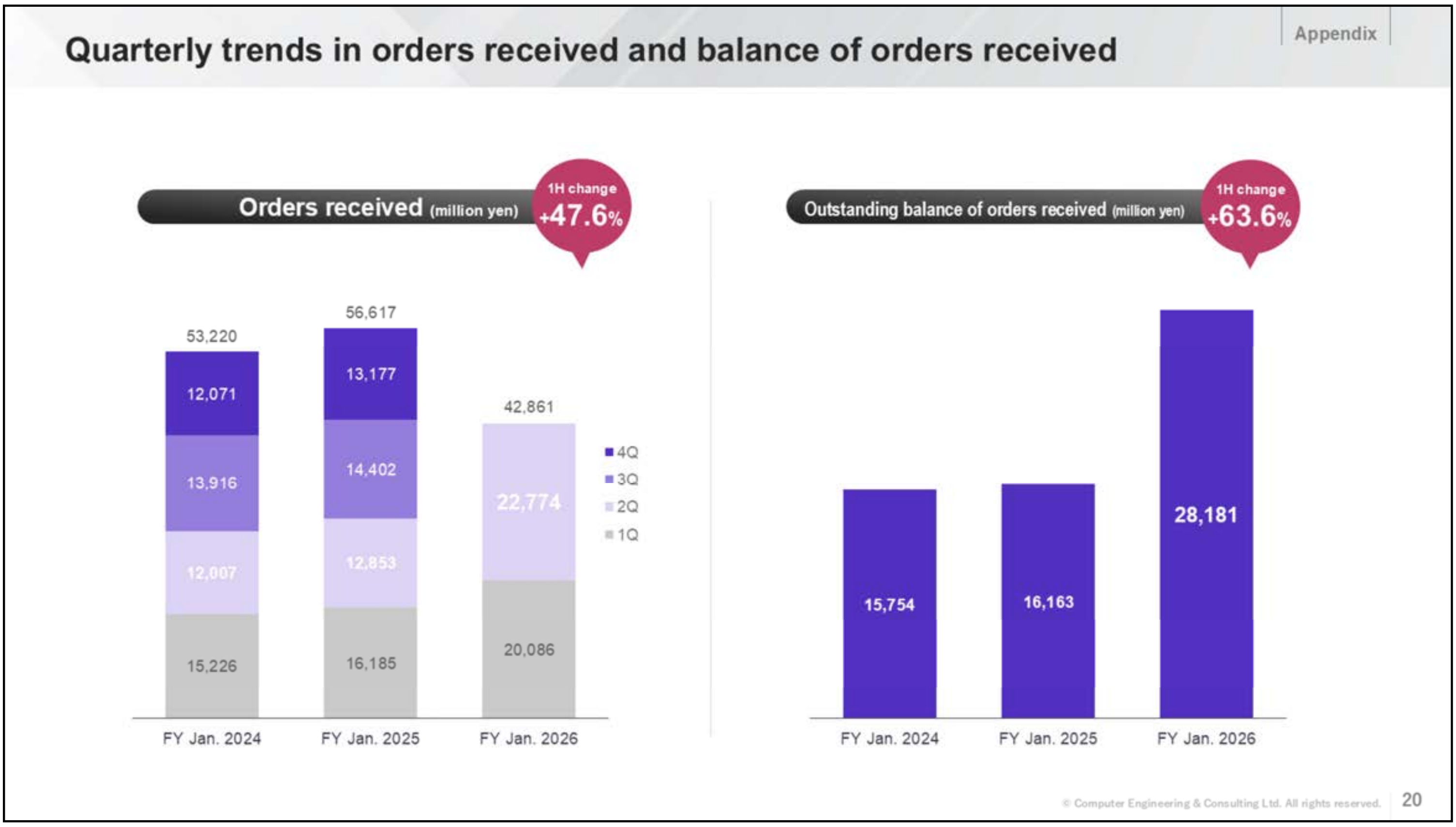
Appendix

(No explanation)



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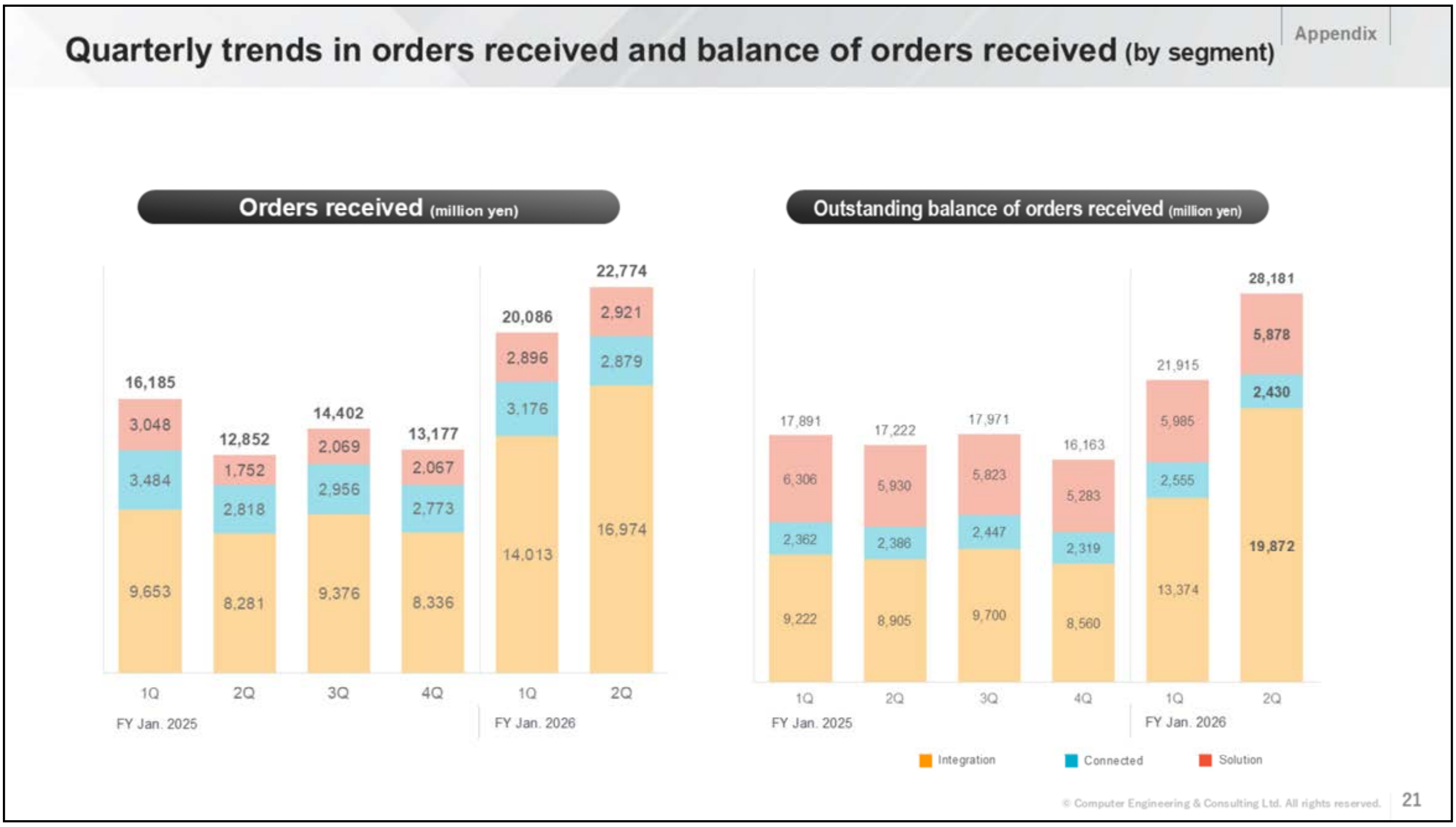

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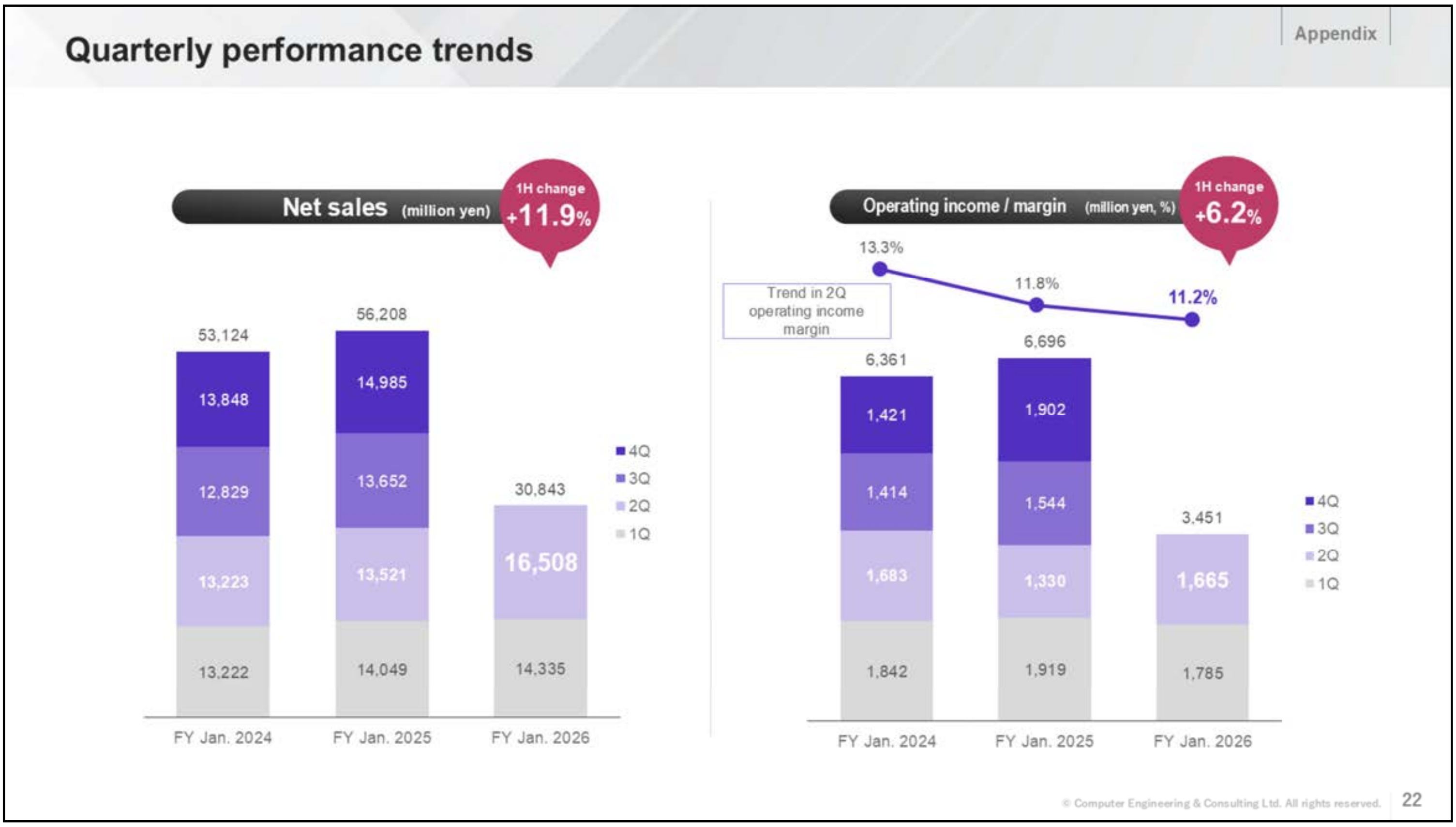

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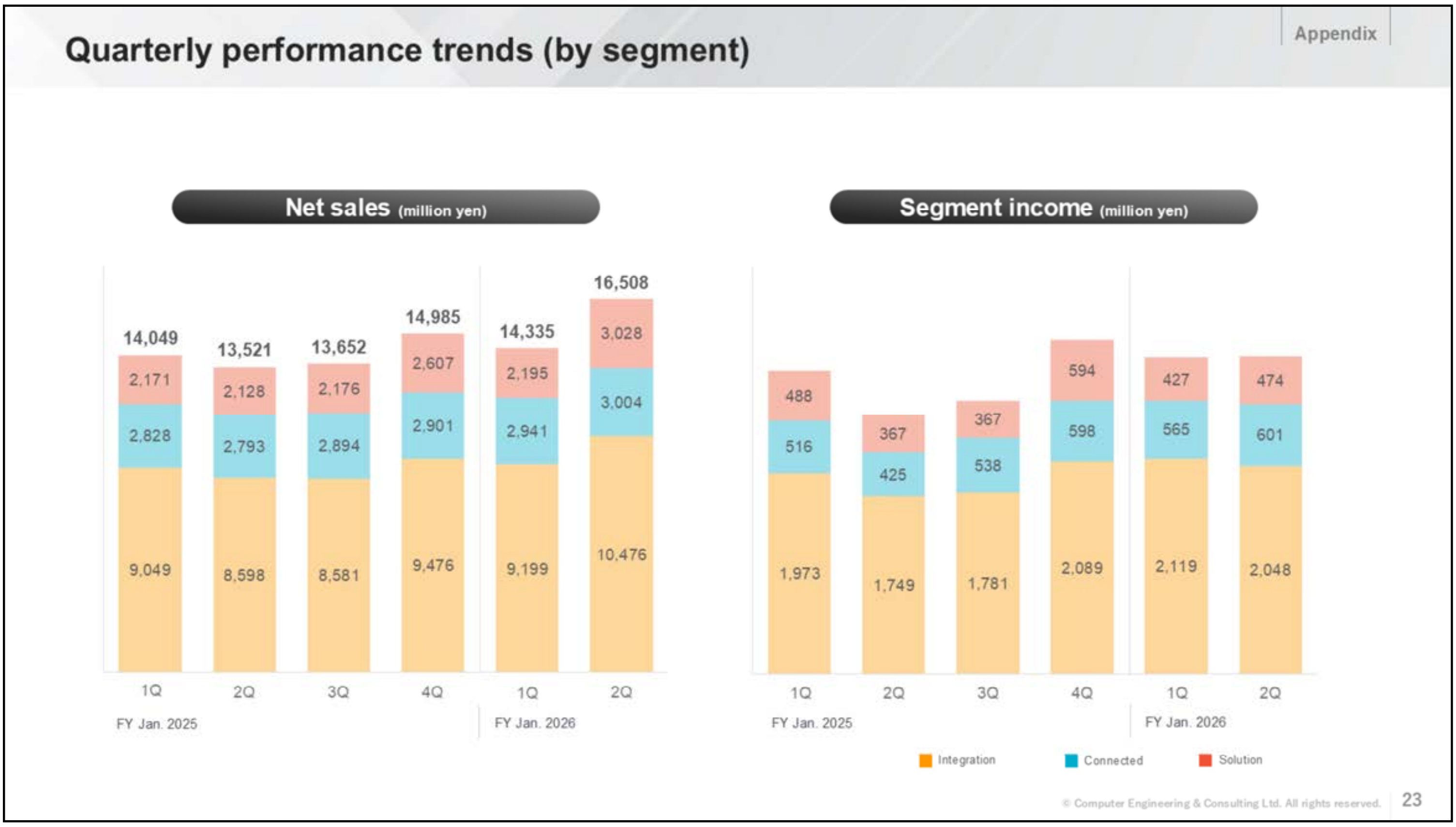


(No explanation)

Sales trends by industry

(Million yen)

	FY Jan. 2025 1Q	FY Jan. 2025 2Q	FY Jan. 2025 3Q	FY Jan. 2025 4Q	FY Jan. 2026 1Q	FY Jan. 2026 2Q
Manufacturing [Share of total]	5,545 [39.5%]	5,570 [41.2%]	5,606 [41.1%]	5,814 [38.8%]	5,717 [39.9%]	**5,749 (34.8%)**
Telecommunications/ information services [Share of total]	2,874 [20.5%]	2,843 [21.0%]	2,856 [20.9%]	2,949 [19.7%]	2,858 [19.9%]	**3,203 (19.4%)**
Finance [Share of total]	1,473 [10.5%]	1,438 [10.6%]	1,433 [10.5%]	1,530 [10.2%]	1,485 [10.4%]	**1,465 (8.9%)**
Distribution [Share of total]	904 [6.4%]	901 [6.7%]	861 [6.3%]	982 [6.6%]	978 [6.8%]	**859 (5.2%)**
Government agencies [Share of total]	1,197 [8.5%]	1,270 [9.4%]	1,434 [10.5%]	1,923 [12.8%]	1,576 [11.0%]	**3,558 (21.6%)**
Other [Share of total]	2,054 [14.6%]	1,495 [11.1%]	1,459 [10.7%]	1,784 [11.9%]	1,717 [12.0%]	**1,672 (10.1%)**
Total	14,049 [100%]	13,521 [100%]	13,652 [100%]	14,985 [100%]	14,335 [100%]	**16,508 (100%)**

(No explanation)

Medium-Term Management Plan Data Center Business Restructuring Status

Appendix

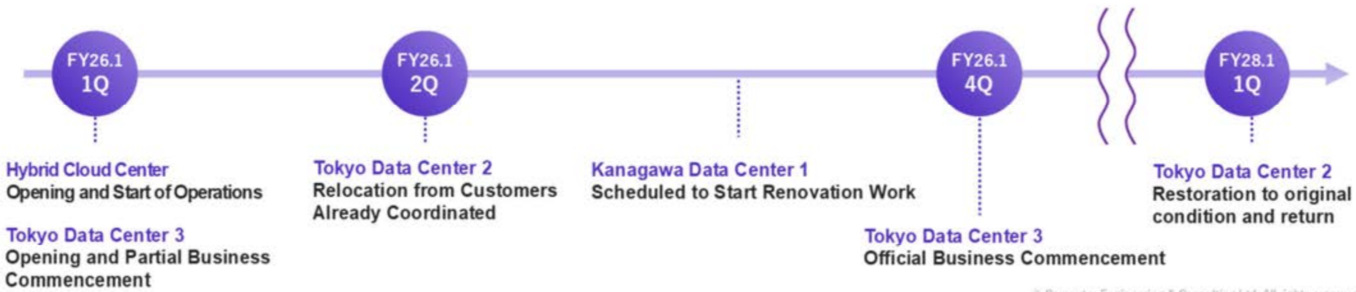
Business Outlook

- Despite new business suspensions due to relocation and the terminations of some client contracts this term, sales at our new data center are expected to gradually increase toward the end of the term. A year-on-year increase is planned for the full year.
- While new contracts are expected to moderate due to the relocation peak next term, business performance is projected to be maintained as planned.
- Business growth from investment in restructuring is expected from the fiscal year ending January 2028.

Investment Outlook

- Regarding data center equipment for this term, postponement of some processes to the next term will be considered due to the rise in material costs.
- Relocation will become full-scale starting second half of the next fiscal year. Although concerns about cost increases due to external factors remain, there is no major change to the relocation plan.
- No changes to the implementation plan for site restructuring during the medium-term management plan period.

Relocation and Expansion Schedule



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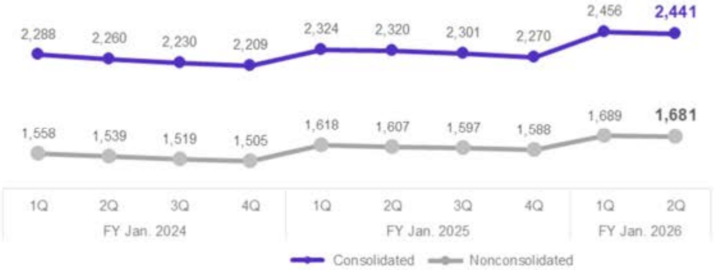
(No explanation)

Other indicators

Appendix

– Trends in numbers of employees (persons)

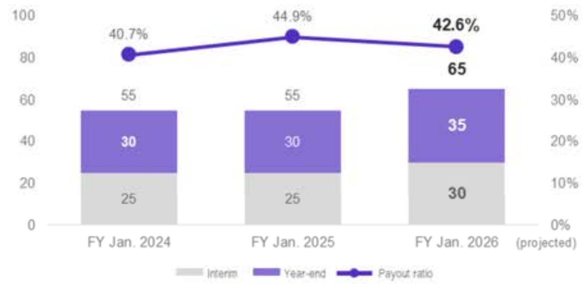


– Trends in ROE and operating profit margin

– Trends in number of partners *1 (persons)

*1 CEC nonconsolidated, not including persons working under subcontracting agreements

– Trends in payout ratio and dividends



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Integration Segment

Providing comprehensive ICT solutions for customer businesses based on information systems planning, consulting, and application development

	Business overview	Strengths
Focus business **Migration Services Business**	• Providing services related to migration and modernization of infrastructure (mainframes, office computers, virtualization platforms) and applications, to realize corporate DX	✓ Providing services ranging from infrastructure to applications ✓ Providing services ranging from legacy (mainframe and office computer) to open legacy systems ✓ Providing multi-architecture, multivendor, and multi-platform services ✓ A wealth of expertise × automation tools × expert engineers ✓ Comprehensive support ranging from consulting through development, maintenance, and operation
Microsoft Services Businesses	• Adoption consulting, systems development, and maintenance and operation services for Microsoft cloud services (e.g., Dynamics 365, Microsoft 365, Power Platform, Azure)	✓ A wealth of proprietary templates to enhance basic features ✓ Support for collaboration with other cloud services ✓ Comprehensive support ranging from adoption consulting through operational support and support for firm establishment ✓ A wealth of expertise, advanced technological capabilities, and extensive real-world experience
Systems and Infrastructure Development Business	• Systems development, maintenance, and operations for the public sector, local governments, and corporate fields such as finance, insurance, and securities • Full life-cycle management from planning and study for ICT infrastructure and cloud services to design, development, migration, and operation • Providing consulting and integration using cloud services • Providing a full range of ICT services for technological information sections, corporate information sections, and HR and production logistics in the auto industry	✓ Relationships based on trust built from direct transactions since our founding ✓ Track record in development for the public sector and local governments ✓ Insights on legacy systems based on a wealth of business experience ✓ Ability to provide one-stop ICT infrastructure solutions from design through development, migration, and operations ✓ Ties to major automakers and related business expertise
Group companies	• Near-shore development, systems development, maintenance, and operations • HR placement services	✓ Ties to major customers and related business expertise

(No explanation)

Connected Segment

Cloud-linked IoT systems development and offers products and services to support data analysis and utilization

	Business overview	Strengths
Focus business **Data Monetization Business**	● Businesses related to analysis planning, collection, infrastructure development, and analytics for Big Data ● Providing ICT products and services related to Big Data collection infrastructure and use	✓ Petabyte-class Big Data analysis infrastructure development technologies ✓ Proprietary data collection infrastructure products for factory IoT ✓ Broad pool of engineers with expert knowledge of mobility and manufacturing workplaces
Cloud Services Development Business	● Businesses related to software development and operation for cloud services and smartphone apps ● Provision of ICT products and services to support DevOps	✓ Numerous engineers with specialized knowledge of the cloud, AI, etc. as an AWS Well-Architected Partner ✓ One-stop solutions extending to cloud operation and maintenance ✓ Extensive product lineup to support DevOps, auto-testing, etc.
Controls Simulation Business	● Businesses related to embedded software development for edge devices ● Businesses related to simulation and digital twins and providing ICT products and services ● Providing ICT products and services for factory IoT	✓ Broad pool of engineers with expert knowledge of vehicle controls, machine tools, etc. ✓ Extensive product lineup to support factory IoT
Quality Management Business	● Businesses related to software quality for comprehensive IoT systems	✓ Broad pool of engineers with expert knowledge of quality verification technologies ✓ Ability to manage quality across all facets of IoT systems, including devices and the cloud
Group companies	● Development, implementation, maintenance, operations of information systems, including package sales	✓ Ties to major customers and related business expertise

(No explanation)

Solution Segment

Drawing on advanced security technologies and robust data center services to provide solutions for a wide range of fields, including the public sector, education, logistics, medicine, and healthcare

	Business overview	Strengths
Focus business **Security Services Business**	● Services (Cyber NEXT): Providing comprehensive security solutions including consulting, diagnostics, integration, monitoring, and operations ● Products (SmartSESAME): Product development, sales, solutions services, and systems development, maintenance, and operations related to office security based on authentication technologies	✓ Services: Multivendor services, breadth of service domains and scope ✓ Products: Multi-maker compatible, nationwide sales channels resulting in track record of more than 1,000 local governments
Data Center Business	● Service planning, development, and operations for cloud, data center, and network services ● Provision of system operation design, implementation support, and operational management services	✓ Staffing for 24/365 monitoring and operations ✓ Multi-cloud services with low latency, high-speed connectivity to hyperscale clouds ✓ Data sovereignty assured by domestic data retention ✓ Use of 100% green power
Industry-specific Solutions	● Providing product planning, development, maintenance, operating, and product services for improved operations in logistics, manufacturing, and the public sector (including local governments) ● Providing product planning, development, maintenance, adoption, operating, and product services using cloud technologies for the medical device and healthcare fields	✓ Providing logistics services tailored to customer needs (operation) ✓ Track record in specialized deployments for airports, factories, and other facilities ✓ Service lineup drawing on industry-specific knowledge and expertise

(No explanation)

Company overview

Name	Computer Engineering & Consulting Ltd.
Established	February 24, 1968
Date of listing	April 2022 (Prime Market, Tokyo Stock Exchange) July 2001 (First Section, Tokyo Stock Exchange)
Capital	6,586 million yen
Net Sales	56,208 million yen (FY2025/1)

Licenses and Certifications

- Registered in the System Audit Corporate Ledger of the Ministry of Economy, Trade and Industry
- Registered in the Information Security Audit Corporate Ledger of the Ministry of Economy, Trade and Industry
- Privacy Mark Certification No. 11820032 (14)
- JQA Certifications
  - Quality Management System
    ISO 9001:2015 (Certification No. JQA-1481)
  - Information Security Management System
    ISO/IEC 27001 (Certification No. JQA-IM0007)
  - Information Security Controls for Cloud Services
    ISO/IEC 27017 (Certification No. JQA-IC0040)
  - Information Technology Service Management System
    ISO/IEC 20000 (Certification No. JQA-IT0005)
  - Environmental Management System
    ISO 14001:2015 (Certification No. JQA-EM7701)
- Telecommunications Construction Business License no. 28700 from the Ministry of Land, Infrastructure, Transport and Tourism (General-4)
  (Licensed November 21, 2022)

Employees	2,441 (as of July 31, 2025)
Consolidated Subsidiaries	8 companies
Head Office	JR Ebisu Bldg., 1-5-5 Ebisu Minami, Shibuya-ku, Tokyo, 150-0022, Japan
Representative	Takashi Himeno, Representative Director & President

Business Segments

■ **Integration Segment**
Providing comprehensive one-stop ICT services centered on traditional system development, ranging from information systems planning through infrastructure design, development, and operations

■ **Connected Segment**
Systems development in areas like mobility and smart factories and providing services based on the use and analysis of digital data

■ **Solution Segment**
Leveraging our security technologies and data centers to provide proprietary products and services to customers across diverse fields

(No explanation)

Disclaimers

- This document is not intended for purposes of soliciting investment.
- The forecasts of future financial results included in this document have been prepared based on Japanese economic and information-service industry trends and other information available as of the date of preparation. Note that actual results may vary due to various factors such as uncertainties inherent to forecasts and changing domestic and international business conditions.
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(No explanation)