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September 30, 2026

Name of listed company: Computer Engineering & Consulting Ltd.
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Notice Regarding the Completion of Investment in AI Librarium Co., Ltd.

The Company hereby announces that, pursuant to a resolution passed at the Board of Directors meeting held on September 18, 2026, it resolved to enter into a capital and business alliance agreement (the “Alliance”) with AI Librarium Co., Ltd. (“AI Librarium”), and that it completed the investment on September 30, 2026.

This matter represents the conclusion of an agreement resulting from the discussions announced in the “Notice Regarding the Commencement of Examination of a Capital and Business Alliance with AI Librarium Co., Ltd.” dated June 4, 2026.

1. Purpose of the Alliance

Under its vision of “updating the way Japan works with AI,” AI Librarium provides comprehensive consulting services that go beyond solving customer issues, extending to organizational transformation that enables companies to drive corporate and business transformation at the speed the times demand.

Through the Alliance, the Company will incorporate AI Librarium’s capabilities in conceiving and formulating AI strategies as well as its expertise in AI governance and AI auditing, and combine them with the Company’s own strengths—deep knowledge of customers’ operations and the ability to implement and operate AI agents and systems—to build a framework that supports customers end to end, until AI utilization becomes fully embedded in customers’ day-to-day operations.

In particular, the two companies position the AIOps and maintenance and operation domain—which is responsible for the ongoing operation and maintenance of AI systems following implementation —as a priority

area for their joint business, and will simultaneously pursue the joint development, sales, and operation of services. This is an initiative to transform the continuous and solid customer relationships that the Company has built over the years in the system operation domain into a new revenue base for the AI era.

The Alliance will cover multiple industries and business domains, including manufacturing, finance, the public sector, and healthcare. The two companies will gradually expand the scope of collaboration, starting with the areas where combining their customer bases, technologies, and expertise is expected to generate the greatest synergies.

2. Overview of the Alliance Partner

(1) Trade name	AI Librarium Co., Ltd.	
(2) Head office location	Marunouchi Kitaguchi Building, 1-6-5 Marunouchi, Chiyoda-ku, Tokyo	
(3) Title and name of representative	CEO Tomoaki Nishikawa	
(4) Business Description	Consulting	
(5) Capital	15 million yen	
(6) Established	September 1, 2025	
(7) Relationship between the listed company and the company	Capital relations	Not applicable
	Personnel relations	Not applicable
	Business relations	Not applicable
	Status as a related party	Not applicable

(Note) As the company is privately held, its financial information and business performance are not disclosed pursuant to a confidentiality agreement with the counterparty.

3. Overview of the Alliance

(1) Details of the business alliance

The two companies have entered into a business alliance with respect to the following businesses.

(1) AI consulting business	AI strategy and concept formulation
(2) AI agent business	AI agent implementation and integration with core systems
(3) AIOps business	Operation and maintenance
(4) AI governance business	AI guardrails
(5) Other AI-related businesses	FDE training / AI-driven development / data readiness for physical AI

(2) Details of the investment

The Company made an investment to acquire shares of AI Librarium by subscribing for new shares issued through a third-party allotment.

Details of the investment

(1) Number of shares acquired	3,400,000 shares
(2) Number of voting rights	3,400,000
(3) Acquisition price (total)	Not disclosed
(4) Date of completion of the investment	September 30, 2026

Number of shares acquired and shares held

(1) Number of shares held before the change	0 shares
(2) Number of shares acquired	3,400,000 shares
(3) Number of shares held after the change	3,400,000 shares
(4) Ownership ratio after the change	10.18%

4. Schedule

(1) Date of resolution of the Board of Directors	September 18, 2026
(2) Date of execution of the business alliance agreement	September 18, 2026
(3) Commencement date of the business alliance	September 18, 2026
(4) Date of execution of the investment agreement	September 18, 2026

5. Future Developments

Based on the Alliance, the two companies will promptly commence joint proposal activities targeting the Company's major existing customers. Over the medium term, the Company aims to achieve business growth by positioning the AI business promoted through the Alliance as one of the core initiatives for business transformation under its long-term management plan "VISION 2030."

Under its AI strategy, the Company has set out a policy of establishing competitive advantages by combining AI technologies with its own distinctive strengths—development capabilities, a proven track record in the OT (operational technology) domain, and deep domain understanding—and the Alliance is one of the measures to

accelerate these efforts.

The Company will also apply the expertise gained through the Alliance to the social implementation of physical AI, which it positions as a priority area. Specifically, the Company plans to digitalize the tacit knowledge of skilled engineers at manufacturing sites and to consolidate and organize it, together with unstructured data such as equipment operation data and on-site video, on its data utilization platform “Resolana.” Based on the organized data, vertical AI specialized for the manufacturing industry will make decisions such as optimizing machining conditions and determining the timing of equipment maintenance, and these decisions will be connected to physical AI that executes them as the actions of on-site equipment and robots, thereby providing end-to-end support from data collection through to on-site execution.

Going forward, in addition to in-house development and proprietary research investment, the Company will continue to consider a range of options in parallel, including alliances with external partners and joint research with academic and other institutions, to expand its business opportunities. The Company will promptly make announcements when new initiatives take concrete shape.

6. Future Outlook

The impact of this matter on the Company’s business results is expected to be minimal. Should any matters requiring disclosure arise in the future, the Company will provide prompt notice.